

FOR IMMEDIATE RELEASE

Johnson Controls Delivers Strong Q3 Orders and on Track to Achieve Solid Full Year Revenue and EPS Growth Performance

- GAAP EPS of \$0.55; Adjusted EPS of \$0.85, up 3% versus prior year
- Reported sales +4% versus prior year; +8% organically
- Strong Order momentum continues Total Field Orders +8% year-over-year; +11% organically
- Record Field Backlog of \$11.1 billion, increased 13% organically year-over-year
- Completed approximately \$400 million in share repurchases in the quarter; \$1.4 billion year-to-date
- Fiscal 2022 adjusted EPS guidance refined to \$2.98 to \$3.02, from \$2.95 to \$3.05 previously, absorbing 6 cents of FX headwinds versus our prior guide

CORK, Ireland, August 4, 2022 -- Johnson Controls International plc (NYSE: JCI), a global leader for smart, healthy and sustainable buildings, today reported fiscal third quarter 2022 GAAP earnings per share ("EPS") from continuing operations, including special items, of \$0.55. Excluding special items, adjusted EPS from continuing operations was \$0.85, up 3% versus the prior year period (see attached footnotes for non-GAAP reconciliation).

Sales of \$6.6 billion increased 4% compared to the prior year on an as reported basis and grew 8% organically. GAAP net income from continuing operations was \$379 million. Adjusted net income from continuing operations of \$594 million was flat versus the prior year. Earnings before interest and taxes ("EBIT") was \$553 million and EBIT margin was 8.4%. Adjusted EBIT was \$809 million and adjusted EBIT margin was 12.2%, down 120 basis points versus the prior year.

"During the fiscal third quarter, we continued to execute on our transformative strategy, delivering record order velocity and sequential margin improvement. Further, robust demand has persisted as our customers look to us for healthy, smart, and sustainable building solutions," said George Oliver, Chairman and Chief Executive Officer. "Our teams remained resilient, as they diligently advanced our supply chain management efforts to mitigate disruptions."

"We are accelerating our digital transformation efforts and have made great progress in positioning the company to capitalize on key growth vectors across sustainable buildings and services led by connectivity with OpenBlue. We are confident that our innovative solutions will support long-term profitable growth and value creation for our customers and shareholders for years to come."

"We had another strong quarter in both order growth and revenue, despite a tough prior year compare," said Olivier Leonetti, Chief Financial Officer. "We continue to make progress with our cost saving initiatives and investments in key technologies that support our growth both organically and inorganically. The combination of our quarterly performance and business outlook puts us in a great position to deliver our full-year targets and carry the momentum into 2023."



Income and EPS amounts attributable to Johnson Controls ordinary shareholders (\$ millions, except per-share amounts)

The financial highlights presented in the tables below are in accordance with GAAP, unless otherwise indicated. All comparisons are to the fiscal third quarter of 2021. Effective October 1, 2021, the Company's Marine business, previously reported across the Building Solutions Asia Pacific, Global Products and Building Solutions EMEA/LA segments, is now managed and reported under the Building Solutions EMEA/LA segment. Historical information has been re-cast to present the comparative periods on a consistent basis.

Organic sales growth, adjusted sales, organic segment EBITA growth, total segment EBITA, adjusted segment EBITA, adjusted corporate expense, EBIT, adjusted EBIT, adjusted net income from continuing operations, adjusted EPS from continuing operations, and free cash flow are non-GAAP financial measures. For a reconciliation of these non-GAAP measures and detail of the special items, refer to the attached footnotes. A slide presentation to accompany the results can be found in the Investor Relations section of Johnson Controls' website at http://investors.johnsoncontrols.com.

		Fiscal Q3						
	GA	AP	Adju	sted				
	<u>2021</u>	<u>2022</u>	<u>2021</u>	<u>2022</u>				
Sales	\$6,341	\$6,614	\$6,344	\$6,614				
Segment EBITA	1,020	998	1,027	998				
EBIT	825	553	848	809				
Net income from continuing operations	574	379	598	594				
Diluted EPS from continuing operations	\$0.80	\$0.55	\$0.83	\$0.85				



SEGMENT RESULTS

Building Solutions North America

	Fiscal Q3						
	GA	AP	Adju	sted			
	<u>2021</u> <u>2022</u>		<u>2021</u>	<u>2022</u>			
Sales	\$2,212	\$2,426	\$2,212	\$2,426			
Segment EBITA	326	260	326	260			
Segment EBITA Margin %	14.7%	10.7%	14.7%	10.7%			

Sales in the quarter of \$2.4 billion increased 10% versus the prior year. Organic sales also increased 10% over the prior year, led by low double-digit growth in Service and strong growth in our HVAC & Controls platform.

Orders in the quarter, excluding M&A and adjusted for foreign currency, increased 15% year-over-year. Backlog at the end of the quarter of \$7.2 billion increased 17% compared to the prior year, excluding M&A and adjusted for foreign currency.

Adjusted segment EBITA was \$260 million, down 20% versus the prior year. Adjusted segment EBITA margin of 10.7% declined 400 basis points versus the prior year as the benefit of the SG&A/COGS actions were more than offset by lower absorption related to supply chain challenges and labor constraints.

Building Solutions EMEA/LA (Europe, Middle East, Africa/Latin America)

		Fiscal Q3					
	GAA	٩P	Adjus	sted			
	<u>2021</u>	<u>2022</u>	<u>2021</u>	<u>2022</u>			
	\$1,001	\$952	\$1,001	\$952			
	105	83	105	83			
gin %	10.5%	8.7%	10.5%	8.7%			

Sales in the quarter of \$952 million declined 5% versus the prior year. Organic sales grew 4% versus the prior year with high single-digit growth in Service and strong performance in our Fire & Security platforms. By region, strong organic growth in Europe was offset by a decline in Latin America.

Orders in the quarter, excluding M&A and adjusted for foreign currency, increased 8% year-over-year. Backlog at the end of the quarter of \$2.2 billion increased 10% year-over-year, excluding M&A and adjusted for foreign currency.



Adjusted segment EBITA was \$83 million, down 21% versus the prior year. Adjusted segment EBITA margin of 8.7% declined 180 basis points versus the prior year, as the benefit of SG&A/COGS actions and positive price/cost were more than offset by supply chain disruptions and continued FX headwinds.

Building Solutions Asia Pacific

		Fiscal Q3						
	GA	AP	Adju	sted				
	<u>2021</u>	<u>2022</u>	<u>2021</u>	<u>2022</u>				
Sales	\$703	\$665	\$703	\$665				
Segment EBITA	84	85	84	85				
Segment EBITA Margin %	11.9%	12.8%	11.9%	12.8%				

Sales in the quarter of \$665 million declined 5% versus the prior year. Sales declined 1% organically versus the prior year, a direct result of the Covid-19 lockdowns in China. Strong demand for Industrial Refrigeration equipment continued in Q3.

Orders in the quarter, excluding M&A and adjusted for foreign currency, increased 2% year-over-year. Backlog at the end of the quarter of \$1.7 billion increased 1% year-over-year, excluding M&A and adjusted for foreign currency.

Adjusted segment EBITA was \$85 million, up 1% versus the prior year. Adjusted segment EBITA margin of 12.8% expanded 90 basis points versus the prior year as positive price/cost and the benefit of SG&A/COGS actions more than offset lower volume leverage resulting from the Covid-19 lockdowns in China and continued Fx headwinds.



Global Products

	Fiscal Q3					
	GA	AP	Adjusted			
	<u>2021</u> <u>2022</u>		<u>2021</u>	<u>2022</u>		
5	\$2,425	\$2,571	\$2,428	\$2,571		
ment EBITA	505	570	512	570		
gment EBITA Margin %	20.8%	22.2%	21.1%	22.2%		

Sales in the quarter of \$2.6 billion increased 6% versus the prior year. Organic sales grew 9% versus the prior year driven by strong pricing and broad-based demand for Commercial and Residential HVAC and Fire Detection products, partially offset by the lower volumes due to the supply chain constraints and the Covid-19 lockdowns in China.

Adjusted segment EBITA was \$570 million, up 11% versus the prior year. Adjusted segment EBITA margin of 22.2% expanded 110 basis points versus the prior year as positive price/cost, positive mix, and the benefit of SG&A/COGS actions were partially offset by supply chain inefficiencies and continued Fx headwinds.

Corporate

	Fiscal Q3				
	GA	AP	sted		
	<u>2021</u>	<u>2022</u>	<u>2021</u>	<u>2022</u>	
Corporate Expense	(\$70)	(\$96)	(\$70)	(\$87)	

Adjusted Corporate expense was \$87 million in the quarter, an increase of 24% compared to the prior year.

OTHER ITEMS

During the quarter...

- Cash provided by operating activities from continuing operations was \$487 million and capital expenditures were (\$170) million, resulting in a free cash flow from continuing operations of \$317 million.
- The Company repurchased 6.9 million shares for approximately \$400 million. Year to date through June, the Company repurchased 21.4 million shares for approximately \$1.4 billion.



- The Company recorded pre-tax mark-to-market losses of \$126 million related primarily to the remeasurement of the Company's pension and postretirement plan assets and restricted asbestos investments.
- The Company recorded pre-tax restructuring and impairment costs of \$121 million, including the impairment of assets associated with a business classified as held for sale in the quarter.

FOURTH QUARTER GUIDANCE

The Company initiated fiscal 2022 fourth quarter guidance:

- Organic revenue growth of 9% to 10% year-over-year
- Adjusted segment EBITA margin improvement of 40 to 60 basis points, year-over-year
- Adjusted EPS before special items of \$0.96 to \$1.00

FULL YEAR GUIDANCE

The Company revised fiscal 2022 full year EPS guidance:

- Organic revenue growth of 8% to 9% year-over year
- Adjusted segment EBITA margin down 10 to 20 basis points, year-over-year
- Adjusted EPS before special items of \$2.98 to \$3.02; representing 12% to 14% growth year-overyear

CONFERENCE CALL & WEBCAST INFO

Johnson Controls will host a conference call to discuss this quarter's results at 8:30 a.m. ET today, which can be accessed by dialing 888-324-9610 (in the United States) or 630-395-0255 (outside the United States), or via webcast. The passcode is "Johnson Controls". A slide presentation will accompany the prepared remarks and has been posted on the investor relations section of the Johnson Controls website at <u>https://investors.johnsoncontrols.com/news-and-events/events-and-presentations</u>. A replay will be made available approximately two hours following the conclusion of the conference call.

About Johnson Controls

At Johnson Controls (NYSE:JCI), we transform the environments where people live, work, learn and play. As the global leader in smart, healthy and sustainable buildings, our mission is to reimagine the performance of buildings to serve people, places and the planet.



Building on a proud history of more than 135 years of innovation, we deliver the blueprint of the future for industries such as healthcare, schools, data centers, airports, stadiums, manufacturing and beyond through OpenBlue, our comprehensive digital offering. Today, with a global team of 100,000 experts in more than 150 countries, Johnson Controls offers the world's largest portfolio of building technology and software as well as service solutions from some of the most trusted names in the industry. Visit www.johnsoncontrols.com for more information and follow @Johnson Controls on social platforms.

JOHNSON CONTROLS CONTACTS:

INVESTOR CONTACTS:

Michael Gates Direct: +1 414.524.5785 Email: <u>michael.j.gates@jci.com</u>

MEDIA CONTACTS:

Danielle Canzanella Direct: +1 203.499.8297 Email: <u>danielle.canzanella@jci.com</u>

###

Johnson Controls International plc Cautionary Statement Regarding Forward-Looking Statements

Johnson Controls International plc has made statements in this communication that are forward-looking and therefore are subject to risks and uncertainties. All statements in this document other than statements of historical fact are, or could be, "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. In this communication, statements regarding Johnson Controls future financial position, sales, costs, earnings, cash flows, other measures of results of operations, synergies and integration opportunities, capital expenditures, debt levels and market outlook are forward-looking statements. Words such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe," "should," "forecast," "project" or "plan" and terms of similar meaning are also generally intended to identify forwardlooking statements. However, the absence of these words does not mean that a statement is not forwardlooking. Johnson Controls cautions that these statements are subject to numerous important risks, uncertainties, assumptions and other factors, some of which are beyond its control, that could cause its actual results to differ materially from those expressed or implied by such forward-looking statements, including, among others, risks related to: Johnson Controls ability to manage general economic, business, capital market and geopolitical conditions, including global price inflation, shortages impacting the availability of raw materials and component products and the current conflict between Russia and Ukraine; Johnson Controls ability to manage the impacts of natural disasters, climate change, pandemics and outbreaks of contagious diseases and other adverse public health developments, such as the COVID-19 pandemic; the strength of the U.S. or other economies; changes or uncertainty in laws, regulations, rates, policies or interpretations that impact Johnson Controls business operations or tax status; the ability to develop or acquire new products and technologies that achieve market acceptance and meet applicable regulatory requirements; changes to laws or policies governing foreign trade, including economic sanctions, increased tariffs or trade restrictions; maintaining the capacity, reliability and security of Johnson Controls enterprise information technology infrastructure; the ability to manage the lifecycle cybersecurity risk in the development, deployment and operation of Johnson Controls digital platforms and services; the risk of infringement or expiration of intellectual property rights; any delay or inability of Johnson Controls to



realize the expected benefits and synergies of recent portfolio transactions; the outcome of litigation and governmental proceedings; the ability to hire and retain senior management and other key personnel; the tax treatment of recent portfolio transactions; significant transaction costs and/or unknown liabilities associated with such transactions; fluctuations in currency exchange rates; labor shortages, work stoppages, union negotiations, labor disputes and other matters associated with the labor force; and the cancellation of or changes to commercial arrangements. A detailed discussion of risks related to Johnson Controls business is included in the section entitled "Risk Factors" in Johnson Controls Annual Report on Form 10-K for the 2021 fiscal year filed with the SEC on November 15, 2021, which is available at www.sec.gov and www.johnsoncontrols.com under the "Investors" tab. The description of certain of these risks is supplemented in Item 1A of Part II of Johnson Controls subsequently filed Quarterly Reports on Form 10-Q. Shareholders, potential investors and others should consider these factors in evaluating the forward-looking statements and should not place undue reliance on such statements. The forward-looking statements included in this communication are made only as of the date of this document, unless otherwise specified, and, except as required by law, Johnson Controls assumes no obligation, and disclaims any obligation, to update such statements to reflect events or circumstances occurring after the date of this communication.

###

Non-GAAP Financial Information

This press release contains financial information regarding adjusted earnings per share, which is a non-GAAP performance measure. The adjusting items include restructuring and impairment costs, net mark-tomarket adjustments, Silent-Aire other nonrecurring items, Silent-Aire earn-out adjustment, charges associated with the suspension of operations in Russia, transaction / separation costs, Power Solutions divestiture reserve adjustment and discrete tax items. Financial information regarding organic sales growth, adjusted sales, EBIT, EBIT margin, adjusted EBIT, adjusted EBIT margin, organic segment EBITA growth, total segment EBITA, adjusted segment EBITA, adjusted segment EBITA margin, adjusted Corporate expense, free cash flow, free cash flow conversion and adjusted net income from continuing operations are also presented, which are non-GAAP performance measures. Management believes that, when considered together with unadjusted amounts, these non-GAAP measures are useful to investors in understanding period-over-period operating results and business trends of Johnson Controls. Management may also use these metrics as guides in forecasting, budgeting and long-term planning processes and for compensation purposes. These metrics should be considered in addition to, and not as replacements for, the most comparable GAAP measure. For further information on the calculation of the non-GAAP measures and a reconciliation of these non-GAAP measures, refer to the attached footnotes.

###

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share data; unaudited)

	Three Months Ended June 30,					
		2022	2021			
Net sales Cost of sales Gross profit	\$	6,614 4,414 2,200	\$	6,341 4,144 2,197		
Selling, general and administrative expenses Restructuring and impairment costs Net financing charges Equity income		(1,589) (121) (49) 63		(1,367) (79) (56) 74		
Income from continuing operations before income taxes		504		769		
Income tax provision		61		108		
Income from continuing operations		443		661		
Income from discontinued operations, net of tax		<u> </u>				
Net income		443		661		
Less: Income from continuing operations attributable to noncontrolling interests		64		87		
Less: Income from discontinued operations attributable to noncontrolling interests						
Net income attributable to JCI	\$	379	\$	574		
Income from continuing operations Income from discontinued operations	\$	379	\$	574 -		
Net income attributable to JCI	\$	379	\$	574		
Diluted earnings per share from continuing operations Diluted earnings per share from discontinued operations Diluted earnings per share	\$ \$	0.55	\$	0.80		
Diator carrings per snare	Ψ	0.00	Ψ	0.00		
Diluted weighted average shares Shares outstanding at period end		694.9 688.8		719.7 712.2		

CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share data; unaudited)

	Nine Months Ended June 30,					
		2022		2021		
Net sales Cost of sales	\$	18,574 12,526	\$	17,276 <u>11,408</u>		
Gross profit		6,048		5,868		
Selling, general and administrative expenses Restructuring and impairment costs Net financing charges		(4,412) (554) (153) 175		(3,914) (175) (159) 188		
Equity income						
Income from continuing operations before income taxes		1,104		1,808		
Income tax provision		190		378		
Income from continuing operations		914		1,430		
Income from discontinued operations, net of tax		-		124		
Net income		914		1,554		
Less: Income from continuing operations attributable to noncontrolling interests		143		186		
Less: Income from discontinued operations attributable to noncontrolling interests				<u> </u>		
Net income attributable to JCI	\$	771	\$	1,368		
Income from continuing operations Income from discontinued operations	\$	771	\$	1,244 124		
Net income attributable to JCI	\$	771	\$	1,368		
Diluted earnings per share from continuing operations Diluted earnings per share from discontinued operations	\$	1.10	\$	1.72 0.17		
Diluted earnings per share	\$	1.10	\$	1.89		
Diluted weighted average shares		702.4		722.5		
Shares outstanding at period end		688.8		712.2		

CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(in millions; unaudited)

A00570	June 30, 2022		-	ember 30, 2021
ASSETS	\$	1,506	\$	1,336
Cash and cash equivalents Accounts receivable - net	φ	5,850	Φ	5,613
Inventories		5,850 2,574		2,057
Assets held for sale		2,574		2,057
				-
Other current assets		1,235		992
Current assets		11,559		9,998
Property, plant and equipment - net		2,962		3,228
Goodwill		17,725		18,335
Other intangible assets - net		4,764		5,549
Investments in partially-owned affiliates		1,070		1,066
Noncurrent assets held for sale		892		156
Other noncurrent assets		3,352		3,558
Total assets	\$	42,324	\$	41,890
LIABILITIES AND EQUITY				
Short-term debt and current portion of long-term debt	\$	2,298	\$	234
Accounts payable and accrued expenses		4,999		4,754
Liabilities held for sale		261		-
Other current liabilities		4,325		4,110
Current liabilities		11,883		9,098
Long-term debt		7,194		7,506
Other noncurrent liabilities		6,055		6,533
Noncurrent liabilities held for sale		49		-
Shareholders' equity attributable to JCI		15,988		17,562
Noncontrolling interests	<u> </u>	1,155		1,191
Total liabilities and equity	\$	42,324	\$	41,890

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions; unaudited)

	Three Months Ended June 30,				
		022		021	
Operating Activities	•		•		
Net income from continuing operations attributable to JCI	\$	379	\$	574	
Income from continuing operations attributable to noncontrolling interests		64		87	
Net income from continuing operations		443		661	
Adjustments to reconcile net income from continuing operations to cash provided by operating activities:					
Depreciation and amortization		201		208	
Pension and postretirement benefit expense (income)		59		(94)	
Pension and postretirement contributions		(7)		(15)	
Equity in earnings of partially-owned affiliates, net of dividends received		(45)		41	
Deferred income taxes		(144)		(19)	
Non-cash restructuring and impairment costs		69		40	
Other - net		39		(6)	
Changes in assets and liabilities, excluding acquisitions and divestitures:					
Accounts receivable		(331)		(324)	
Inventories		(142)		7	
Other assets		(70)		60	
Restructuring reserves		17		(3)	
Accounts payable and accrued liabilities		299		344	
Accrued income taxes		99		(38)	
Cash provided by operating activities from continuing operations		487		862	
Investing Activities					
Capital expenditures		(170)		(127)	
Acquisition of businesses, net of cash acquired		(112)		(697)	
Other - net		26		57	
Cash used by investing activities from continuing operations		(256)		(767)	
Financing Activities					
Increase (decrease) in short and long-term debt - net		175		(31)	
Stock repurchases and retirements		(392)		(340)	
Payment of cash dividends		(244)		(193)	
Proceeds from the exercise of stock options		2		27	
Dividends paid to noncontrolling interests		(3)		(32)	
Employee equity-based compensation withholding taxes		-		(1)	
Other - net		47		(1)	
Cash used by financing activities from continuing operations		(415)		(571)	
Discontinued Operations					
Net cash used by operating activities		-		(19)	
Net cash used by investing activities		-		-	
Net cash used by financing activities		-		-	
Net cash flows used by discontinued operations		-		(19)	
Effect of exchange rate changes on cash, cash equivalents and restricted cash		(95)		58	
Changes in cash held for sale	¢	(279)	¢	- (/27)	
Decrease in cash, cash equivalents and restricted cash	\$	(219)	\$	(437)	

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions; unaudited)

	Nine Months Ended June 30,				
	202			2021	
Operating Activities					
Net income from continuing operations attributable to JCI	\$	771	\$	1,244	
Income from continuing operations attributable to noncontrolling interests		143		186	
Net income from continuing operations		914		1,430	
Adjustments to reconcile net income from continuing operations to cash provided by					
operating activities:		000		007	
Depreciation and amortization		633		627	
Pension and postretirement benefit expense (income)		8		(393)	
Pension and postretirement contributions		(83)		(40)	
Equity in earnings of partially-owned affiliates, net of dividends received		(25)		(66)	
Deferred income taxes		(241)		6	
Non-cash restructuring and impairment costs		430		94	
Other - net		32		(38)	
Changes in assets and liabilities, excluding acquisitions and divestitures:		()		<i></i>	
Accounts receivable		(637)		(157)	
Inventories		(761)		(204)	
Other assets		(276)		(30)	
Restructuring reserves		(2)		(27)	
Accounts payable and accrued liabilities		788		854	
Accrued income taxes		31		(34)	
Cash provided by operating activities from continuing operations		811		2,022	
Investing Activities					
Capital expenditures		(430)		(324)	
Acquisition of businesses, net of cash acquired		(236)		(707)	
Business divestitures, net of cash divested		16		19	
Other - net		62		126	
Cash used by investing activities from continuing operations		(588)		(886)	
Financing Activities					
Increase (decrease) in short and long-term debt - net		2,234		(64)	
Stock repurchases and retirements		(1,427)		(1,001)	
Payment of cash dividends		(674)		(1,001)	
Proceeds from the exercise of stock options		15		160	
Dividends paid to noncontrolling interests		(121)		(133)	
Cash paid to acquire a noncontrolling interest		(121)		(133)	
Employee equity-based compensation withholding taxes		(49)		(14)	
Other - net				(30)	
		<u>51</u> 29		(1,650)	
Cash provided (used) by financing activities from continuing operations		29		(1,000)	
Discontinued Operations					
Net cash used by operating activities		(4)		(56)	
Net cash used by investing activities		-		-	
Net cash used by financing activities		-		-	
Net cash flows used by discontinued operations		(4)		(56)	
Effect of exchange rate changes on cash, cash equivalents and restricted cash		(49)		67	
Changes in cash held for sale Increase (decrease) in cash, cash equivalents and restricted cash	\$	- 199	\$	(503)	
	Ψ		¥	(000)	

1. Financial Summary

FOOTNOTES

The Company evaluates the performance of its business units primarily on segment earnings before interest, taxes and amortization (EBITA), which represents income from continuing operations before income taxes and noncontrolling interests, excluding general corporate expenses, intangible asset amortization, net financing charges, restructuring and impairment costs, charges attributable to the suspension of operations in Russia, Silent-Aire earn-out adjustment, certain transaction/separation costs, and the net mark-to-market adjustments related to restricted asbestos investments and pension and postretirement plan assets. The financial results shown below are for continuing operations and exclude the Power Solutions business. Historical information has been re-cast for changes in the composition of reportable segments effective October 1, 2021, to present the comparative periods on a consistent basis.

(in millions; unaudited)		Three Months Ended June 30,			Nine Months Ended June 30,			
	20)22	2	021	2	022	20)21
		Adjusted		Adjusted		Adjusted		Adjusted
	Actual	Non-GAAP	Actual	Non-GAAP	Actual	Non-GAAP	Actual	Non-GAAP
Net sales (1)								
Building Solutions North America	\$ 2,426	\$ 2,426	\$ 2,212	\$ 2,212	\$ 6,805	\$ 6,805	\$ 6,338	\$ 6,338
Building Solutions EMEA/LA	952	952	1,001	1,001	2,869	2,869	2,883	2,883
Building Solutions Asia Pacific	665	665	703	703	1,963	1,963	1,901	1,901
Global Products	2,571	2,571	2,425	2,428	6,937	6,937	6,154	6,157
Net sales	\$ 6,614	\$ 6,614	\$ 6,341	\$ 6,344	\$ 18,574	\$ 18,574	\$ 17,276	\$ 17,279
Segment EBITA (1)								
Building Solutions North America	\$ 260	\$ 260	\$ 326	\$ 326	\$ 745	\$ 745	\$ 847	\$ 847
Building Solutions EMEA/LA	83	83	105	105	266	277	291	291
Building Solutions Asia Pacific	85	85	84	84	227	227	234	234
Global Products	570	570	505	512	1,283	1,240	1,001	1,008
Segment EBITA	998	998	1,020	1,027	2,521	2,489	2,373	2,380
Corporate expenses (2)	(96)	(87)	(70)	(70)	(226)	(217)	(207)	(207)
Amortization of intangible assets (3)	(102)	(102)	(112)	(109)	(326)	(313)	(320)	(317)
Net mark-to-market gains (losses) (4)	(126)	-	66	-	(158)	-	296	-
Restructuring and impairment costs (5)	(121)	-	(79)	-	(554)	-	(175)	-
EBIT (6)	553	809	825	848	1,257	1,959	1,967	1,856
EBIT margin	8.4%	12.2%	13.0%	13.4%	6.8%	10.5%	11.4%	10.7%
Net financing charges	(49)	(49)	(56)	(56)	(153)	(153)	(159)	(159)
Income from continuing operations before income taxes	504	760	769	792	1,104	1,806	1,808	1,697
Income tax provision (7)	(61)	(102)	(108)	(107)	(190)	(243)	(378)	(229)
Income from continuing operations	443	658	661	685	914	1,563	1,430	1,468
Income from continuing operations attributable to								
noncontrolling interests (8)	(64)	(64)	(87)	(87)	(143)	(148)	(186)	(186)
Net income from continuing operations attributable to JCI	\$ 379	\$ 594	\$ 574	\$ 598	\$ 771	\$ 1,415	\$ 1,244	\$ 1,282

(1) The Company's press release contains financial information regarding adjusted net sales, total segment EBITA, adjusted segment EBITA and adjusted segment EBITA margins, which are non-GAAP performance measures. The Company's definition of adjusted net sales and adjusted segment EBITA excludes special items because these revenues and/or costs are not considered to be directly related to the underlying operating performance of its businesses. Management believes these non-GAAP measures are useful to investors in understanding the ongoing operations and business trends of the Company.

A reconciliation of total segment EBITA to income from continuing operations is shown earlier within this footnote. The following is the three months ended June 30, 2022 and 2021 reconciliation of net sales, total segment EBITA and segment EBITA margin as reported to adjusted segment EBITA and adjusted segment EBITA margin (unaudited):

(in millions)	Building Solutions North America 2022 2021			 Building S EME/	A/LA		 Building S Asia P	acific	;	 Global F		 Conso JCI	plc	
Net sales as reported	<u>2022</u> \$ 2,426		,212	\$ 952	\$	2021 1,001	\$ 2022 665	\$	2021 703	\$ 2022 2,571	\$ 2021 2,425	\$ 2022 6,614		2021 6,341
Adjusting items: Nonrecurring Silent-Aire purchase accounting impacts			_	 			 			 	 3	 		3
Adjusted net sales	\$ 2,426	\$ 2,	,212	\$ 952	\$	1,001	\$ 665	\$	703	\$ 2,571	\$ 2,428	\$ 6,614	\$	6,344
Segment EBITA as reported Segment EBITA margin as reported	\$ 260 10.7%		326 4.7%	\$ 83 8.7%	\$	105 10.5%	\$ 85 12.8%	\$	84 11.9%	\$ 570 22.2%	\$ 505 20.8%	\$ 998 15.1%	\$	1,020 16.1%
Adjusting items: Nonrecurring Silent-Aire purchase accounting impacts and other costs			_	 			 			 	 7	 		7
Adjusted segment EBITA Adjusted segment EBITA margin	\$ 260 10.7%		326 4.7%	\$ 83 8.7%	\$	105 10.5%	\$ 85 12.8%	\$	84 11.9%	\$ 570 22.2%	\$ 512 21.1%	\$ 998 15.1%	\$	1,027 16.2%

The following is the nine months ended June 30, 2022 and 2021 reconciliation of net sales, total segment EBITA and segment EBITA margin as reported to adjusted segment EBITA and adjusted segment EBITA margin (unaudited):

(in millions)	 Building North		 Building EME 2022	A/LA		 Building S Asia P 2022	acific		 Global F 2022	ucts 2021	 Conso JCI 2022	plc	ed 2021
Net sales as reported	6,805	\$ 6,338	\$ 2,869		2,883	\$ 1,963	\$	1,901	\$ 6,937	\$ 6,154	\$ 18,574		17,276
Adjusting items: Nonrecurring Silent-Aire purchase accounting impacts	 -	 -	 -		-	 		<u> </u>	 -	 3	 -		3
Adjusted net sales	\$ 6,805	\$ 6,338	\$ 2,869	\$	2,883	\$ 1,963	\$	1,901	\$ 6,937	\$ 6,157	\$ 18,574	\$	17,279
Segment EBITA as reported Segment EBITA margin as reported	\$ 745 10.9%	\$ 847 13.4%	\$ 266 9.3%	\$	291 10.1%	\$ 227 11.6%	\$	234 12.3%	\$ 1,283 18.5%	\$ 1,001 16.3%	\$ 2,521 13.6%	\$	2,373 13.7%
Adjusting items: Silent-Aire earn-out adjustment Charges attributable to the suspension of operations in Russia Nonrecurring Silent-Aire purchase accounting impacts and other costs	 -	 -	 - 11 -		-	 -		-	 (43)	 - - 7	 (43) 11 -		- - 7
Adjusted segment EBITA Adjusted segment EBITA margin	\$ 745 10.9%	\$ 847	\$ <u>277</u> 9.7%	\$	291 10.1%	\$ 227 11.6%	\$	234 12.3%	\$ 1,240 17.9%	\$ 1,008	\$ 2,489	\$	2,380

(2) Adjusted Corporate expenses for the three and nine months ended June 30, 2022 excludes \$9 million of transaction/separation costs.

(3) Adjusted amortization of intangible assets for the nine months ended June 30, 2022 excludes \$13 million of nonrecurring intangible asset amortization related to Silent-Aire purchase accounting. Adjusted amortization of intangible assets for the three and nine months ended June 30, 2021 excludes \$3 million of nonrecurring asset amortization related to Silent-Aire purchase accounting.

(4) The three and nine months ended June 30, 2022 exclude the net mark-to-market losses on restricted asbestos investments and pension and postretirement plan assets of \$126 million and \$158 million, respectively. The three and nine months ended June 30, 2021 exclude the net mark-to-market gains on restricted asbestos investments and pension and postretirement plan assets of \$126 million and \$158 million, respectively. The three and nine months ended June 30, 2021 exclude the net mark-to-market gains on restricted asbestos investments and pension and postretirement plan assets of \$126 million and \$158 million and \$158 million and \$158 million and \$296 million and \$296 million.

(5) Restructuring and impairment costs for the three and nine months ended June 30, 2022 of \$121 million and \$554 million, respectively, are excluded from the adjusted non-GAAP results. The restructuring actions and impairment costs for the three and nine months ended June 30, 2022 are related primarily to the impairment costs for the three and nine months ended June 30, 2021 are related from the adjusted non-GAAP results. The restructuring actions and impairment costs for the three and nine months ended June 30, 2021 are related from the adjusted non-GAAP results. The restructuring actions and impairment costs for the three and nine months ended June 30, 2021 are related primarily to workforce reductions and asset impairments.

(6) Management defines earnings before interest and taxes (EBIT) as income (loss) from continuing operations before net financing charges, income taxes and noncontrolling interests. EBIT is a non-GAAP performance measure. Management believes this non-GAAP measure is useful to investors in understanding the ongoing operations and business trends of the Company. A reconciliation of EBIT to income from continuing operations is shown earlier within this footnote.

(7) Adjusted income tax provision for the three months ended June 30, 2022 excludes tax benefits related to net mark-to-market losses of \$33 million, restructuring and impairment costs of \$15 million and transaction/separation costs of \$1 million, partially offset by tax provisions related to APB23 adjustments attributable to a business classified as held for sale of \$8 million, transtructuring and impairment costs of \$24 million, restructuring and impairment costs of \$15 million and transaction/separation costs of \$1 million, partially offset by tax provision for the nine months ended June 30, 2022 excludes tax benefits related to net mark-to-market losses of \$40 million, restructuring and impairment costs of \$24 million, restructuring and impairment costs of \$21 million. Adjusted income tax provisions related to APB23 adjustments attributable to business classified as held for sale of \$28 million, restructuring and impairment costs of \$24 million, restructuring and impairment costs of \$21 million. Adjusted income tax provisions for the three months ended June 30, 2021 excludes tax provisions from net mark-to-market gains of \$17 million, partially offset by tax benefits related to restructuring and impairment costs of \$15 million and tax benefits related to Silent-Aire nonrecurring purchase accounting of \$10 million. Adjusted income tax provisions for the nine months ended June 30, 2021 excludes tax provisions from a Mexico valuation allowance adjustment of \$105 million and net mark-to-market gains of \$75 million, partially offset by tax benefits related to restructuring and impairment costs of \$10 million.

(8) Adjusted income from continuing operations attributable to noncontrolling interests for the nine months ended June 30, 2022 excludes \$5 million impact from restructuring and impairment costs.

The Company has presented forward-looking statements regarding adjusted EPS, organic revenue growth, adjusted segment EBITA margin and free cash flow conversion, which are non-GAAP financial measures. These non-GAAP financial measures are derived by excluding certain amounts, expenses, or income from the corresponding financial measures determined in accordance with GAAP. The determination of the amounts that are excluded from these non-GAAP financial measures are a matter of management judgment and depends upon, among other factors, the nature of the underlying expense or income amounts recognized in a given period, including but not limited to the high variability of the net mark-to-market adjustments and the effect of foreign currency exchange fluctuations. Our fiscal 2022 full year and fourth quarter gravinc earous escuch also excludes the effect of acquisitions, divestitures and foreign currency. We are unable to present a quantitative reconciliation of the aforementioned forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures to the available and management cannot reliably predict all of the necessary components of such GAAP ensures without unreasonable effort or expense. The unavailable information could have a significant impact on the Company's fourth quarter and full year fiscal 2022 GAAP financial results.

2. Diluted Earnings Per Share Reconciliation

The Company's press release contains financial information regarding adjusted earnings per share, which is a non-GAAP performance measure. The adjusting items include net mark-to-market adjustments, restructuring and impairment costs, Silent-Aire other nonrecurring costs, Silent-Aire earn-out adjustment, charges related to the suspension of operations in Russia, Power Solutions divestiture reserve adjustment, transaction/separation costs and discrete tax items. The Company excludes these items because they are not considered to be directly related to the underlying operating performance of the Company. Management believes these non-GAAP measures are useful to investors in understanding the ongoing operations and business trends of the Company.

A reconciliation of diluted earnings per share as reported to adjusted diluted earnings per share for the respective periods is shown below (unaudited):

	to J Three Mo	e Attributable ICI plc onths Ended ne 30, 2021	to JCI Continuing Three Mor	e Attributable plc from Operations nths Ended e 30, 2021	Net Income to JC Nine Mont June 2022	ths Ended	Net Income A JCI pla Continuing Nine Mont June 2022	Operations ths Ended
Earnings per share as reported for JCI plc	\$ 0.55	\$ 0.80	\$ 0.55	\$ 0.80	\$ 1.10	\$ 1.89	\$ 1.10	\$ 1.72
Adjusting items:								
Net mark-to-market adjustments	0.18	(0.09)	0.18	(0.09)	0.22	(0.41)	0.22	(0.41)
Related tax impact	(0.05)	0.02	(0.05)	0.02	(0.06)	0.10	(0.06)	0.10
Restructuring and impairment costs	0.17	0.11	0.17	0.11	0.79	0.24	0.79	0.24
Related tax impact	(0.02)	(0.02)	(0.02)	(0.02)	(0.04)	(0.04)	(0.04)	(0.04)
NCI impact of restructuring and impairment costs	-	-	-	-	(0.01)	-	(0.01)	-
Power Solutions divestiture reserve adjustment	-	-	-	-	-	(0.21)	-	-
Related tax impact	-	-	-	-	-	0.04	-	-
Silent-Aire other nonrecurring costs	-	0.01	-	0.01	0.02	0.01	0.02	0.01
Silent-Aire earn-out adjustment	-	-	-	-	(0.06)	-	(0.06)	-
Charges attributable to the suspension of operations in Russia	-	-	-	-	0.01	-	0.01	-
Transaction/separation costs	0.01	-	0.01	-	0.01	-	0.01	
Discrete tax items	0.01	-	0.01		0.03	0.15	0.03	0.15
Adjusted earnings per share for JCI plc*	\$ 0.85	\$ 0.83	\$ 0.85	\$ 0.83	\$ 2.01	\$ 1.77	\$ 2.01	\$ 1.77

* May not sum due to rounding

The following table reconciles the denominators used to calculate basic and diluted earnings per share for JCI plc (in millions; unaudited):

		nths Ended e 30,	Nine Month June	
	2022	2021	2022	2021
Weighted average shares outstanding for JCI plc				
Basic weighted average shares outstanding	692.2	714.5	698.6	718.2
Effect of dilutive securities:				
Stock options, unvested restricted stock				
and unvested performance share awards	2.7	5.2	3.8	4.3
Diluted weighted average shares outstanding	694.9	719.7	702.4	722.5

3. Organic Growth Reconciliation

The components of the change in net sales for the three months ended June 30, 2022 versus the three months ended June 30, 2021, including organic growth, are shown below (unaudited):

(in millions)	Adjusted Ne for the TI Months E June 30, 1	hree nded	Year Adjus estitures an		e Year Adju Foreign Cur		Sa	djusted Base Net ales for the Three Months Ended June 30, 2021	Acquisition	s	(Organic G	Growth	Net Sales Three Mont June 30	hs Ended
Building Solutions North America	\$	2,212	\$ -	-	\$ (9)	-	\$	2,203	\$ 6	-	\$	217	10%	\$ 2,426	10%
Building Solutions EMEA/LA		1,001	(7)	-1%	(88)	-9%		906	9	1%		37	4%	952	-5%
Building Solutions Asia Pacific		703	-	-	(39)	-6%		664	8	1%		(7)	-1%	665	-5%
Total field		3,916	 (7)	-	(136)	-3%		3,773	 23	1%		247	7%	4,043	3%
Global Products		2,428	-	-	(122)	-5%		2,306	50	2%		215	9%	2,571	6%
Total net sales	\$	6,344	\$ (7)	-	\$ (258)	-4%	\$	6,079	\$ 73	1%	\$	462	8%	\$ 6,614	4%

The components of the change in net sales for the nine months ended June 30, 2022 versus the nine months ended June 30, 2021, including organic growth, are shown below (unaudited):

(in millions)	Adjusted N for the Months I June 30,	Nine Ended	e Year Adju restitures a		e Year Adjus Foreign Curr		Adjusted Base Net Sales for the Nine Months Ended June 30, 2021	 Acquisitio	ons	(Drganic G	rowth	Net Sales Nine Month June 30	is Ended
Building Solutions North America	\$	6,338	\$ -	-	\$ (3)	-	\$ 6,335	\$ 15	-	\$	455	7%	\$ 6,805	7%
Building Solutions EMEA/LA		2,883	(16)	-1%	(155)	-5%	2,712	24	1%		133	5%	2,869	-
Building Solutions Asia Pacific		1,901	(1)	-	(62)	-3%	1,838	26	1%		99	5%	1,963	3%
Total field		11,122	(17)	-	(220)	-2%	10,885	65	1%		687	6%	11,637	5%
Global Products		6,154	-	-	(193)	-3%	5,961	254	4%		722	12%	6,937	13%
Total net sales	\$	17,276	\$ (17)	-	\$ (413)	-2%	\$ 16,846	\$ 319	2%	\$	1,409	8%	\$ 18,574	8%

The components of the change in total segment EBITA for the three months ended June 30, 2022 versus the three months ended June 30, 2021, including organic growth, is shown below (unaudited):

\$

\$

2,020

795

579

3,394

1,949

5,343

\$

\$

(3)

(3)

(54)

(57)

	Adjusted Seg EBITA for								Ad	justed Base Segment EBITA for the							usted Seg EBITA for t	
	Three Months	Ended	Base	Year Adjust	ments -	Base	e Year Adjus	tments -	Т	hree Months Ended						Thre	e Months	Ended
(in millions)	June 30, 2	021	Dive	estitures and	Other	F	Foreign Curr	ency		June 30, 2021	 Acquisitions		Org	anic Gro	wth	J	une 30, 20)22
Total segment EBITA	\$	1,027	\$	(1)	-	\$	(37)	-4%	\$	989	\$ 1	-	\$	8	1%	\$	998	-3%

The Company's earnings presentation presents organic growth for each of the periods re-casted as a result of changes in the composition of reportable segments effective October 1, 2021. The components of the change in adjusted net sales, including organic growth, are shown below for the three months ended December 31, 2020 versus the three months ended December 31, 2019, the three months ended March 31, 2021 versus the three months ended June 30, 2021 versus the three months ended June 30, 2021, the three month September 30, 2021 versus the three months ended September 30, 2020, and the twelve months ended September 30, 2021 versus the twelve months ended September 30, 2020 (unaudited).

	Adjusted Net Sales for the Three			Adjusted Base Net Sales for the Three			Adjusted Net Sales for the Three
	Months Ended	Base Year Adjustments -	Base Year Adjustments -	Months Ended			Months Ended
(in millions)	December 31, 2019	Divestitures and Other	Foreign Currency	December 31, 2019	Acquisitions	Organic Growth	December 31, 2020
Building Solutions North America	\$ 2,167	\$	\$ 3 -	\$ 2,170	\$	\$ (136) -6%	\$ 2,034 -6%
Building Solutions EMEA/LA	970	·	24 2%	994	9 1%	(55) -6%	948 -2%
Building Solutions Asia Pacific	620	(2) -	28 5%	646		(42) -7%	604 -3%
Total field	3,757	(2) -	55 1%	3,810	9 -	(233) -6%	3,586 -5%
Global Products	1,819	(71) -4%	35 2%	1,783		(28) -2%	1.755 -4%
Total net sales	\$ 5,576	\$ (73) -1%	\$ 90 2%	\$ 5,593	\$ 9 -	\$ (261) -5%	\$ 5,341 -4%
	Adjusted Net Sales			Adjusted Base Net			Adjusted Net Sales
	for the Three			Sales for the Three			for the Three
	Months Ended	Base Year Adjustments -	Base Year Adjustments -	Months Ended			Months Ended
(in millions)	March 31, 2020	Divestitures and Other	Foreign Currency	March 31, 2020	Acquisitions	Organic Growth	March 31, 2021
Building Solutions North America	\$ 2,175	\$	\$ 13 1%	\$ 2,188	\$	\$ (96) -4%	\$ 2,092 -4%
Building Solutions EMEA/LA	\$91	* <u> </u>	44 5%	935	4 -	(5) -1%	934 5%
Building Solutions Asia Pacific	518	(2) -	29 6%	545		49 9%	594 15%
Total field	3,584	(2) -	86 2%	3,668		(52) -1%	3,620 1%
Global Products	1,860	(62) -3%	49 3%	1,847		127 7%	1,974 6%
Total net sales	\$ 5,444	\$ (64) -1%	\$ 135 2%	\$ 5,515	<u> </u>	\$ 75 1%	\$ 5,594 3%
	φ <u></u> <u></u> <u></u> <u></u>	<u> </u>	<u> </u>	φ 3,515	Ψ Τ	<u> </u>	φ <u>3,53</u> φ <u>3</u> 70
	Adjusted Net Sales			Adjusted Base Net			Adjusted Net Sales
	for the Three			Sales for the Three			for the Three
	Months Ended	Base Year Adjustments -	Base Year Adjustments -	Months Ended			Months Ended
(in millions)	June 30, 2020	Divestitures and Other	Foreign Currency	June 30, 2020	Acquisitions	Organic Growth	June 30, 2021
				,,			

(in millions) Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific Total field Global Products Total net sales

	for th	d Net Sales ne Three							Sales	sted Base Net s for the Three						
	Mont	hs Ended	Base	Year Adju	istments -	Base	e Year Adjus	tments -	Mo	onths Ended						
(in millions)	Septem	per 30, 2020	Dive	estitures a	nd Other	F	oreign Curr	ency	Septe	mber 30, 2020	Acquisitions		C	rganic Gr	owth	
Building Solutions North America	\$	2,243	\$	-	-	\$	12	1%	\$	2,255	\$ 4	-	\$	88	4%	\$
Building Solutions EMEA/LA		957		-	-		17	2%		974	14	1%		13	1%	
Building Solutions Asia Pacific		651		(2)	-		18	3%		667	-	-		48	7%	_
Total field		3,851		(2)	-		47	1%		3,896	 18	-		149	4%	_
Global Products		2,103		(79)	-4%		10	-		2,034	132	6%		166	8%	
Total net sales	\$	5,954	\$	(81)	-1%	\$	57	1%	\$	5,930	\$ 150	3%	\$	315	5%	\$

\$

\$

-1%

-3%

-1%

21

60

40

44

121

165

1% \$

8%

7%

4%

2%

3%

\$

2,041 \$

855

616

3,512

1.939

5,451

\$

10

10

80

90

\$ 171

136

87

394

409

803

1%

4%

2% \$

.

8%

16%

14%

11%

21%

15%

\$ 2,212

1,001

703

3,916

2,428

Adjusted Net Sales for the Three Months Ended

September 30, 2021

\$ 6,344

\$ 2,347

1.001

4,063

2,332

\$ 6,395

715

10%

26%

21%

15%

25%

19%

5%

5%

10%

6%

11%

7%

(in millions)	Adjusted N for the T Months I September	welve Ended	e Year Adjustm		e Year Adjust Foreign Curre		Sa	djusted Base Net les for the Twelve Months Ended ptember 30, 2020		Acquisiti	000	c	Draanic G	outh	Adjusted N for the T Months September	ſwelve Ended
	September	30, 2020	resultures and v	Julei	 Foreign Curre	псу	36	plember 30, 2020		Acquisiti	ons		Jiganic G	owin		30, 2021
Building Solutions North America	\$	8,605	\$ -	-	\$ 49	1%	\$	8,654	\$	4	-	\$	27	-	\$ 8,685	1%
Building Solutions EMEA/LA		3,613	-	-	145	4%		3,758		37	1%		89	2%	3,884	8%
Building Solutions Asia Pacific		2,368	 (9)	-	 115	5%		2,474	_	-	-		142	6%	2,616	10%
Total field		14,586	(9)	-	309	2%		14,886		41	-		258	2%	15,185	4%
Global Products		7,731	 (266)	-3%	 138	2%		7,603	_	212	3%		674	9%	8,489	10%
Total net sales	\$	22,317	\$ (275)	-1%	\$ 447	2%	\$	22,489	\$	253	1%	\$	932	4%	\$ 23,674	6%

The organic growth reconciliations presented earlier within this footnote contain financial information regarding adjusted net sales. The following is the reconciliation of net sales as re-casted to adjusted net sales for the three months ended December 31, 2020 and 2019, the three months ended March 31, 2021 and 2020, the three months ended June 30, 2021 and 2020, the three months ended September 30, 2021 and 2020, and the twelve months ended September 30, 2021 and 2020 (unaudited):

	Three Months Ended December 31, March 31, June 30, September 30,															Т	welve Mor	ths E	Ended
	Decer	nber 3	31,		Marc	h 31,			June	30,			Septerr	nber 3	30,		Septem	ber 3	0,
(in millions)	2020	2	2019		2021		2020		2021	202	0		2021		2020		2021	2	2020
Net sales as re-casted	¢ 0.004	¢	0.407	¢	0.000	¢	0.475	¢	0.040	¢ 0.	220	¢	0.047	¢	0.040	¢	0.005	¢	0.005
Building Solutions North America	\$ 2,034	\$	2,167	\$	2,092	\$	2,175	\$	2,212		020	\$	2,347	\$	2,243	\$	8,685	\$	8,605
Building Solutions EMEA/LA	948		970		934		891		1,001		795		1,001		957		3,884		3,613
Building Solutions Asia Pacific	604		620		594		518		703		579		715		651		2,616		2,368
Global Products	1,755		1,819		1,974		1,860		2,425		949		2,329		2,103		8,483		7,731
Net sales as re-casted	5,341		5,576		5,594		5,444		6,341	5,3	343		6,392		5,954		23,668	:	22,317
Adjusting items (1)																			
Building Solutions North America	-		-		-		-		-		-		-		-				-
Building Solutions EMEA/LA	-		-		-		-		-		-		-		-				-
Building Solutions Asia Pacific	-		-		-		-		-		-		-		-				-
Global Products							-		3		-		3		-		6		
Adjusting items	-		-		-		-		3		-		3		-		6		-
Adjusted net sales																			
Building Solutions North America	2,034		2,167		2,092		2,175		2,212	2.0	020		2,347		2,243		8,685		8,605
Building Solutions EMEA/LA	948		970		934		891		1,001		795		1,001		957		3,884		3,613
Building Solutions Asia Pacific	604		620		594		518		703		579		715		651		2,616		2,368
Global Products	1,755		1.819		1,974		1,860		2,428		949		2,332		2,103		8,489		7,731
Adjusted net sales	\$ 5,341	\$	5,576	\$	5,594	\$	5,444	\$	6,344		343	\$	6,395	\$	5,954	\$	23,674	\$	22,317

(1) Adjusting items to net sales relate to nonrecurring Silent-Aire purchase accounting impacts.

The Company's earnings presentation presents service revenue and organic growth for the three months ended June 30, 2022. The components of the change in service revenue, including organic growth, are shown below (unaudited):

(in millions)	Proforma Revenue Three Mont June 30	for the hs Ended		- Adjustments - res and Other	se Year Adju Foreign Cur		Reve	sted Base Service enue for the Three Months Ended June 30, 2021	 Acquisitions)rganic G	rowth	fo Three Mo	Revenue r the onths Ended 30, 2022
Building Solutions North America	\$	857	\$	-	\$ (2)	-	\$	855	\$ 5	1%	\$ 85	10%	\$ 945	10%
Building Solutions EMEA/LA		427	(7) -2%	(38)	-9%		382	-	-	33	9%	415	-3%
Building Solutions Asia Pacific		183		-	(12)	-7%		171	1	1%	-	-	172	-6%
Total field		1,467	(7	·) -	(52)	-4%		1,408	6	-	118	8%	1,532	4%
Global Products		-		-	-	-		-	-	-	-	-	-	-
Total net sales	\$	1,467	\$ (7) -	\$ (52)	-4%	\$	1,408	\$ 6	-	\$ 118	8%	\$ 1,532	4%

The Company's earnings presentation presents proform service revenue and organic growth for the three months ended December 31, 2020, the three months ended March 31, 2021, the three months ended June 30, 2021, the three months ended September 30, 2021, and the twelve months ended September 30, 2021. The components of the change in proforma service revenue, including organic growth, for each period for which proforma financial information is presented are shown below (unaudited).

(in millions)	Proforma S Revenue f Three Month December 3	or the s Ended	ear Adjustm		e Year Adjust Foreign Curre		Revenue Month	Base Service for the Three ns Ended er 31, 2019	Acquisitions		Orga	nic Growth	Reven Three Mo	na Service ue for the onths Ended er 31, 2020
Building Solutions North America	\$	811	\$ -	-	\$ 1	-	\$	812	\$ -	-	\$ (2	0) -2%	\$ 792	-2%
Building Solutions EMEA/LA		414	-	-	5	1%		419	3	1%		5) -1%	417	1%
Building Solutions Asia Pacific		165	(2)	-1%	7	4%		170	-	-	Č	2) -1%	168	2%
Total field		1,390	 (2)	-	13	1%	-	1,401	 3	-	(2	7) -2%	1,377	-1%
Global Products		-	-	-	-	-		-	-	-			-	-
Total service revenue	\$	1,390	\$ (2)	-	\$ 13	1%	\$	1,401	\$ 3	-	\$ (2	7) -2%	\$ 1,377	-1%

(in millions) Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific Total field	Proforma Revenue Three Mon March 3 \$	e for the ths Ended	Base Year A Divestiture \$ - (2) (2)		Base Year A Foreign (\$ 4 16 11 31		Adjusted Base Service Revenue for the Three Months Ended March 31, 2020 \$ 822 412 169 1,403	\$	Acquisitions - 2 - 2	-	<u>O</u> I \$	0rganic G (2) (7) <u>2</u> (7)	Growth - -2% 1% -	Proforma S Revenue fo Three Months <u>March 31,</u> \$ 820 407 171 1,398	or the s Ended
Global Products		-	(2)	-	-	-	-		-	-		-	-	-	-
Total service revenue	\$	1,374	\$ (2)	-	\$ 31	2%	\$ 1,403	\$	2	-	\$	(7)	-	\$ 1,398	2%
(in millions)	Proforma Service Revenue for the Three Months Ended June 30, 2020		Base Year Adjustments - Divestitures and Other		Base Year Adjustments - Foreign Currency		Adjusted Base Service Revenue for the Three Months Ended June 30, 2020	Acquisitions		Organic Growth			Proforma Service Revenue for the Three Months Ended June 30, 2021		
Building Solutions North America	\$	770	\$-	-	\$ 9	1%	\$ 779	\$	-	-	\$	78	10%	\$ 857	11%
Building Solutions EMEA/LA		349 156	-	- -2%	26	7% 8%	375 165		4	1%		48	13% 11%	427 183	22% 17%
Building Solutions Asia Pacific Total field		1.275	(3)	-2%	<u> </u>	8% 4%	1.319		-	-		18 144	11%	1.467	17%
Global Products		1,275	(3)	-	47	4 %	1,319		4	-		144	1170	1,407	15%
Total service revenue	\$	1.275	\$ (3)		\$ 47	4%	\$ 1.319	\$	4	-	\$	144	11%	\$ 1,467	15%
(in millions) Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific Total field Global Products Total service revenue	Proforma Revenue Three Mon Septembe \$	e for the ths Ended	Base Year A Divestiture (2) (2) (2) (2) (2) (2)		Base Year A Foreign (4 6 4 14 - \$ 14		Adjusted Base Service Revenue for the Three Months Ended September 30, 2020 \$ 839 441 182 1,462 - \$ 1,462	\$	Acquisitions 3 1 - 4 - 4 - 4	- - - - -	0 \$	0rganic G 62 (9) 2 55 - 55	Srowth 7% -2% 1% 4% - 4%	Proforma S Revenue fo Three Months <u>September 3</u> 904 433 <u>184</u> 1,521 <u>\$ 1,521</u>	or the s Ended
Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific Total field Global Products	Revenue Three Mon Septembe \$	e for the ths Ended 30, 2020 835 435 180 1,450 - 1,450 Service e for the Months led		s and Other - -1% - - -	Foreign (\$ 4 6 4 14 -	2007 - 1% 2% 1% - 1% djustments -	Revenue for the Three Months Ended September 30, 2020 \$ 839 441 182 1,462			-	\$	62 (9) 2 55	7% -2% 1% 4% - 4%	Revenue fr Three Months September 3 \$ 904 433 184 1,521	or the s Ended 10, 2021 8% - 2% 5% - 5% ervice or the onths d
Building Solutions North America Building Solutions EMEA/LA Building Solutions Saia Pacific Total field Global Products Total service revenue (in millions) Building Solutions North America	Revenuu Three Mor Septembe \$ \$ Proforma Revenuu Twelve Enc	e for the ths Ended r 30, 2020 835 435 180 1,450 - 1,450 - 5 for the Months led 30, 2020 3,234	Divestiture \$ - (2) (2) - \$ (2) Base Year A	s and Other - -1% - - -	Foreign (\$ 4 6 4 -4 -14 - \$ 14 Base Year A Foreign (\$ 18	2007 - 1% 2% 1% - 1% djustments - Currency 1%	Revenue for the Three Months Ended September 30, 2020 \$ 839 441 1482 1,462 \$ 1,462 \$ 1,462 Adjusted Base Service Revenue for the Twelve Months Ended September 30, 2020 \$ 3,252		3 1 4 - 4 - 4	-	\$	62 (9) 2 55 - 55 0rganic G 118	7% -2% 1% 4% - 4%	Revenue fr Three Months September 3 \$ 904 433 184 1,521 \$ 1,521 Proforma S Revenue fr Twelve Mr Ender September 3 \$ 3,373	or the s Ended 10, 2021 8% - 2% 5% - 5% ervice or the on ths d 10, 2021 4%
Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific Total field Global Products Total service revenue (in millions) Building Solutions North America Building Solutions EMEA/LA	Revenue Three Mor Septembe \$ \$ Proforma Revenue Twelve End Septembe	a for the ths Ended r <u>30, 2020</u> 835 435 180 1,450 - - - - - - - - - - - - - - - - - - -	Divestiture \$(2) (2) (2) \$(2) \$(2) Base Year A Divestiture \$	s and Other - - - - - - - - - - - - - - - - - - -	Foreign (\$ 4 6 4 14 - \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14		Revenue for the Three Months Ended September 30, 2020 \$ 839 441 182 1,462 \$ 1,462 Adjusted Base Service Revenue for the Twelve Months Ended September 30, 2020 \$ 3,252 1,647	\$	3 1 4 - 4 Acquisitions	- - - - - - - - - - - - - - - - - - -	\$	62 (9) 2 55 - 55 - 55 - - 118 27	7% -2% 1% 4% - 4% Srowth 4% 2%	Revenue fr Three Months September 3 \$ 904 433 184 1,521 \$ 1,521 Proforma S Revenue fr Carbon S Revenue fr Endec September 3 \$ 3,373 1,684	or the s Ended 10, 2021 8% - 2% 5% - 5% ervice or the onths d 10, 2021 4% 6%
Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific Total field Global Products Total service revenue (in millions) Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific	Revenue Three Mor Septembe \$ \$ Proforma Revenue Twelve End Septembe	e for the ths Ended r 30, 2020 835 435 180 1,450 - 1,450 - 1,450 Service e for the Months led r 30, 2020 3,234 1,594 661	Divestiture \$(2) (2) (2) (2) - \$(2) Base Year A Divestiture \$(9)	s and Other - -1% - - -	Foreign (\$ 4 4 4 - 4 - 5 8ase Year A - Foreign (5 8 53 34 -	- - - - - - - - - - - - - - - - - - -	Revenue for the Three Months Ended September 30, 2020 \$ 839 441 182 1,462 \$ 1,462 \$ Adjusted Base Service Revenue for the Twelve Months Ended September 30, 2020 \$ 3,252 1,647 686	\$	3 1 4 4 4 4 4 	- - - - - - - - 1% -	\$ \$ 0 \$	62 (9) 2 55 55 55 0rganic G 118 27 20	7% -2% 1% 4% - 4% Srowth 4% 2% 3%	Revenue fr Three Months September 3 \$ 904 433 184 1,521 \$ 1,521 Proforma S Revenue fr Twelve Me Endec September 3 \$ 3,373 1,684 706	or the s Ended 10, 2021 8% - 2% 5% - 5% - 5% - 5% - 5% - 5% - 5%
Building Solutions North America Building Solutions EMEA/LA Building Solutions Asia Pacific Total field Global Products Total service revenue (in millions) Building Solutions North America Building Solutions EMEA/LA	Revenue Three Mor Septembe \$ \$ Proforma Revenue Twelve End Septembe	a for the ths Ended r <u>30, 2020</u> 835 435 180 1,450 - - - - - - - - - - - - - - - - - - -	Divestiture \$(2) (2) (2) \$(2) \$(2) Base Year A Divestiture \$	s and Other - - - - - - - - - - - - - - - - - - -	Foreign (\$ 4 6 4 14 - \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14 \$ 14		Revenue for the Three Months Ended September 30, 2020 \$ 839 441 182 1,462 \$ 1,462 Adjusted Base Service Revenue for the Twelve Months Ended September 30, 2020 \$ 3,252 1,647	\$	3 1 4 4 4 4 4 3 10	- - - - - 1% -	\$ \$ 0 \$	62 (9) 2 55 - 55 - 55 - - 118 27	7% -2% 1% 4% - 4% Srowth 4% 2%	Revenue fr Three Months September 3 \$ 904 433 184 1,521 \$ 1,521 Proforma S Revenue fr Carbon S Revenue fr Endec September 3 \$ 3,373 1,684	or the s Ended 10, 2021 8% - 2% 5% - 5% ervice or the onths d 10, 2021 4% 6%

4. Free Cash Flow Conversion

The Company's press release contains financial information regarding free cash flow and free cash flow conversion, which are non-GAAP performance measures. Free cash flow is defined as cash provided by operating activities less capital expenditures. Free cash flow conversion is defined as free cash flow divided by adjusted net income attributable to JCI. Management believes these non-GAAP measures are useful to investors in understanding the strength of the Company and its ability to generate cash. These non-GAAP measures can also be used to evaluate our ability to generate cash flow from operations and the impact that this cash flow has on our liquidity.

The following is the three months and nine months ended June 30, 2022 and 2021 reconciliation of free cash flow and free cash flow conversion for continuing operations (unaudited):

		Three Mor	ths Ended		Nine Months Ended				
(in millions)	June 30, 2022			e 30, 2021	June	e 30, 2022	Jur	ne 30, 2021	
Cash provided (used) by operating activities from continuing									
operations	\$	487	\$	862	\$	811	\$	2,022	
Capital expenditures		(170)		(127)		(430)		(324)	
Reported free cash flow	\$	317	\$	735	\$	381	\$	1,698	
Adjusted net income from continuing operations									
attributable to JCI	\$	594	\$	598	\$	1,415	\$	1,282	
Adjusted free cash flow conversion		53%		123%		27%		132%	

5. Net Debt to EBITDA

The Company provides financial information regarding net debt to adjusted EBITDA, which is a non-GAAP performance measure. The Company believes the total net debt to adjusted EBITDA ratio is useful to understanding the Company's financial condition as it provides a review of the extent to which the Company relies on external debt financing for its funding and is a measure of risk to its shareholders. The following is the June 30, 2022 calculation of net debt to adjusted EBITDA (unaudited):

(in millions)	June	30, 2022
Short-term debt and current portion of long-term debt	\$	2,298
Long-term debt		7,194
Total debt		9,492
Less: cash and cash equivalents		1,506
Total net debt	\$	7,986
Last twelve months adjusted EBITDA	\$	3,617
Total net debt to adjusted EBITDA		2.2x

The following is the last twelve months ended June 30, 2022 reconciliation of income from continuing operations to adjusted EBIT and adjusted EBITDA, which are non-GAAP performance measures (unaudited):

(in millions)	Last Twelve Months Ended June 30, 2022				
Income from continuing operations	\$	1,230			
Income tax provision		680			
Net financing charges		200			
EBIT		2,110			
Adjusting items:					
Net mark-to-market adjustments		52			
Restructuring and impairment costs		621			
Silent-Aire other nonrecurring costs		26			
Silent-Aire earn-out adjustment		(43)			
Charges attributable to the suspension of operations in Russia		11			
Transaction/separation costs		9			
Adjusted EBIT (1)		2,786			
Depreciation and amortization		831			
Adjusted EBITDA (1)	\$	3,617			

(1) The Company's definition of adjusted EBIT and adjusted EBITDA excludes special items because these costs are not considered to be directly related to the underlying operating performance of its businesses. Management believes this non-GAAP measure is useful to investors in understanding the ongoing operations and business trends of the Company.

6. Trade Working Capital as a Percentage of Net Sales

The Company provides financial information regarding trade working capital as a percentage of net sales, which is a non-GAAP performance measure. Trade working capital is defined as current liabilities, excluding cash, short-term debt, the current portion of long-term debt, the current portion of assets and liabilities held for sale, accrued compensation and benefits, and other current assets and liabilities. Management believes this non-GAAP measure, which excludes financing-related items, non-trade related items and businesses to be divested, is a more useful measurement of the Company's operating performance. The following is the June 30, 2021 and June 30, and the working capital as a percentage of net sales (unadited):

(in millions)	e 30, 2022	e 30, 2021
Current assets	\$ 11,559	\$ 10,310
Current liabilities	(11,883)	(9,285)
Total working capital	 (324)	 1,025
Less: cash and cash equivalents	(1,506)	(1,450)
Less: assets held for sale	(394)	-
Less: other current assets	(1,235)	(1,128)
Add: short-term debt	2,081	265
Add: current portion of long-term debt	217	196
Add: accrued compensation and benefits	874	996
Add: liabilities held for sale	261	-
Add: other current liabilities	2,479	2,460
Trade working capital	\$ 2,453	\$ 2,364
Last twelve months net sales	\$ 24,966	\$ 23,230
Trade working capital as a percentage of net sales	9.8%	10.2%

7. Income Taxes

The Company's effective tax rate from continuing operations before consideration of net mark-to-market adjustments, restructuring and impairment costs, Silent-Aire nonrecurring intangible asset amortization and purchase accounting, charges related to the suspension of operations in Russia, transaction/separation costs and discrete tax items for the three and nine months ending June 30, 2022 and June 30, 2021 is approximately 13.5%.

8. Restructuring and Impairment Costs

The three months ended June 30, 2022 include restructuring and impairment costs of \$121 million related primarily to the impairment of assets associated with a business classified as held for sale, workforce reductions and other asset impairments. The nine months ended June 30, 2022 include restructuring and impairment costs of \$554 million related primarily to the impairment of assets associated with businesses classified as held for sale, workforce reductions and other asset impairments. The three months ended June 30, 2021 include restructuring and impairment costs of \$79 million related primarily to workforce reductions, asset impairments and other related costs. The nine months ended June 30, 2021 include restructuring and impairment costs of \$175 million related primarily to workforce reductions, asset impairments and other related costs.