



J.P. Morgan Diversified Industries Conference

4 / June / 2013

tyco

Brian McDonald –
Chief Operating Officer, Installation & Services

// Forward-Looking Statements / Safe Harbor

This presentation contains a number of forward-looking statements. Words and variations of words such as “outlook”, “expect”, “intend”, “will”, “anticipate”, “believe”, “propose”, “potential”, “continue”, “opportunity”, “estimate”, “project” and similar expressions are intended to identify forward-looking statements. Examples of forward looking statements include, but are not limited to, revenue, operating income and other financial projections, statements regarding the health and growth prospects of the industries and end markets in which Tyco operates, the leadership, resources, potential, priorities, and opportunities for Tyco in the future, statements regarding Tyco’s credit profile and capital allocation priorities, and statements regarding Tyco’s acquisition, divestiture, restructuring and capital market related activities. The forward-looking statements in this presentation are based on current expectations and assumptions that are subject to risks and uncertainties, many of which are outside of our control, and could cause results to materially differ from expectations. Such risks and uncertainties include, but are not limited to:

- Economic, business, competitive, technological or regulatory factors that adversely impact Tyco or the markets and industries in which it competes;
- Changes in tax requirements (including tax rate changes, new tax laws or treaties and revised tax law interpretations);
- Results and consequences of Tyco’s internal investigations and governmental investigations concerning its governance, management, internal controls and operations including its business operations outside the United States;
- The outcome of litigation, arbitrations and governmental proceedings, including the effect of income tax audit settlements and appeals and environmental remediations;
- Economic, legal and political conditions in international markets, including governmental changes and restrictions on the ability to transfer capital across borders;
- Changes in capital market conditions, including availability of funding sources, currency exchange rate fluctuations, and interest rate fluctuations and other changes in borrowing cost;
- Economic and political conditions in international markets, including governmental changes and restrictions on the ability to transfer capital across borders;
- The possible effects on us of pending and future legislation in the United States that may limit or eliminate potential U.S. tax benefits resulting from Tyco’s jurisdiction of incorporation or deny U.S. government contracts to us based upon Tyco’s jurisdiction of incorporation;
- Tyco’s ability to achieve anticipated cost savings and to execute on its portfolio refinement and acquisition strategies, including successfully integrating acquired operations;
- Tyco’s ability to realize the expected benefits of the 2012 separation transactions, including the integration of its commercial security and fire protection businesses;
- Availability and fluctuations in the prices of key raw materials, and events that could impact the ability of our suppliers to perform ; and
- Natural events such as severe weather, fires, floods and earthquakes.

Actual results could differ materially from anticipated results. More detailed information about these and other factors is set forth on Tyco’s Annual Report on Form 10-K for the fiscal year ended September 28, 2012 and in subsequent filings with the Securities and Exchange Commission.

Tyco is under no obligation (and expressly disclaims any obligation) to update its forward-looking statements.

// Largest Pure-Play Fire & Security Company



North America
Installation &
Services

**FY12 Revenue
\$4.0B**



Rest of World
Installation &
Services

**FY12 Revenue
\$4.3B**

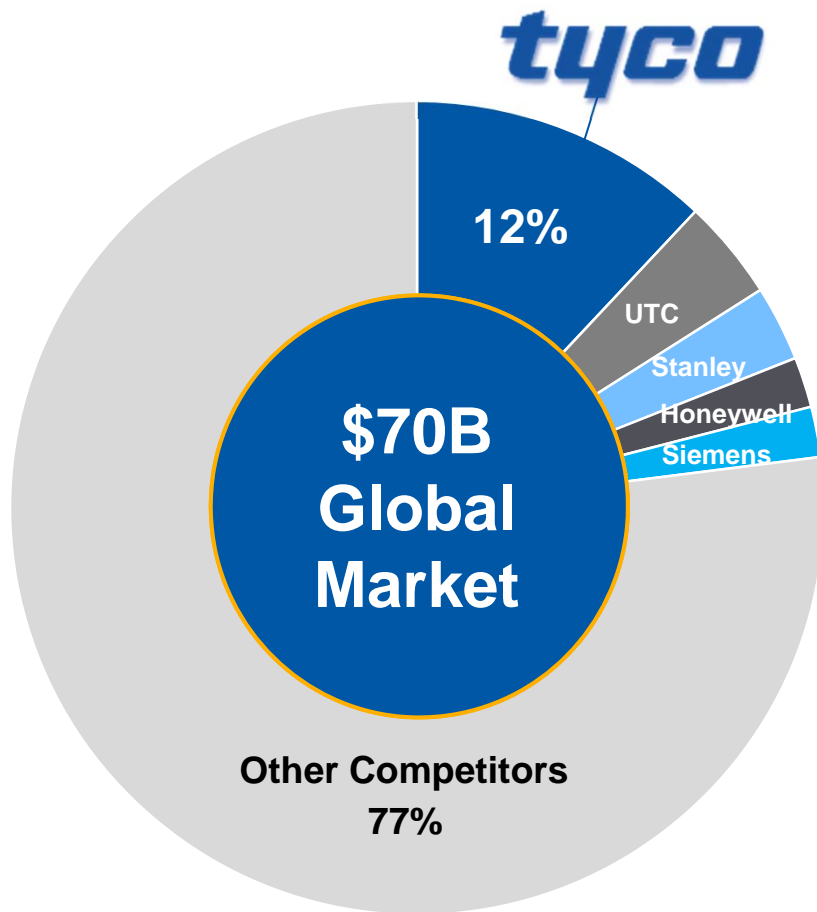


Global
Products

**FY12 Revenue
\$2.1B**

2012 Revenue Of \$10.4B

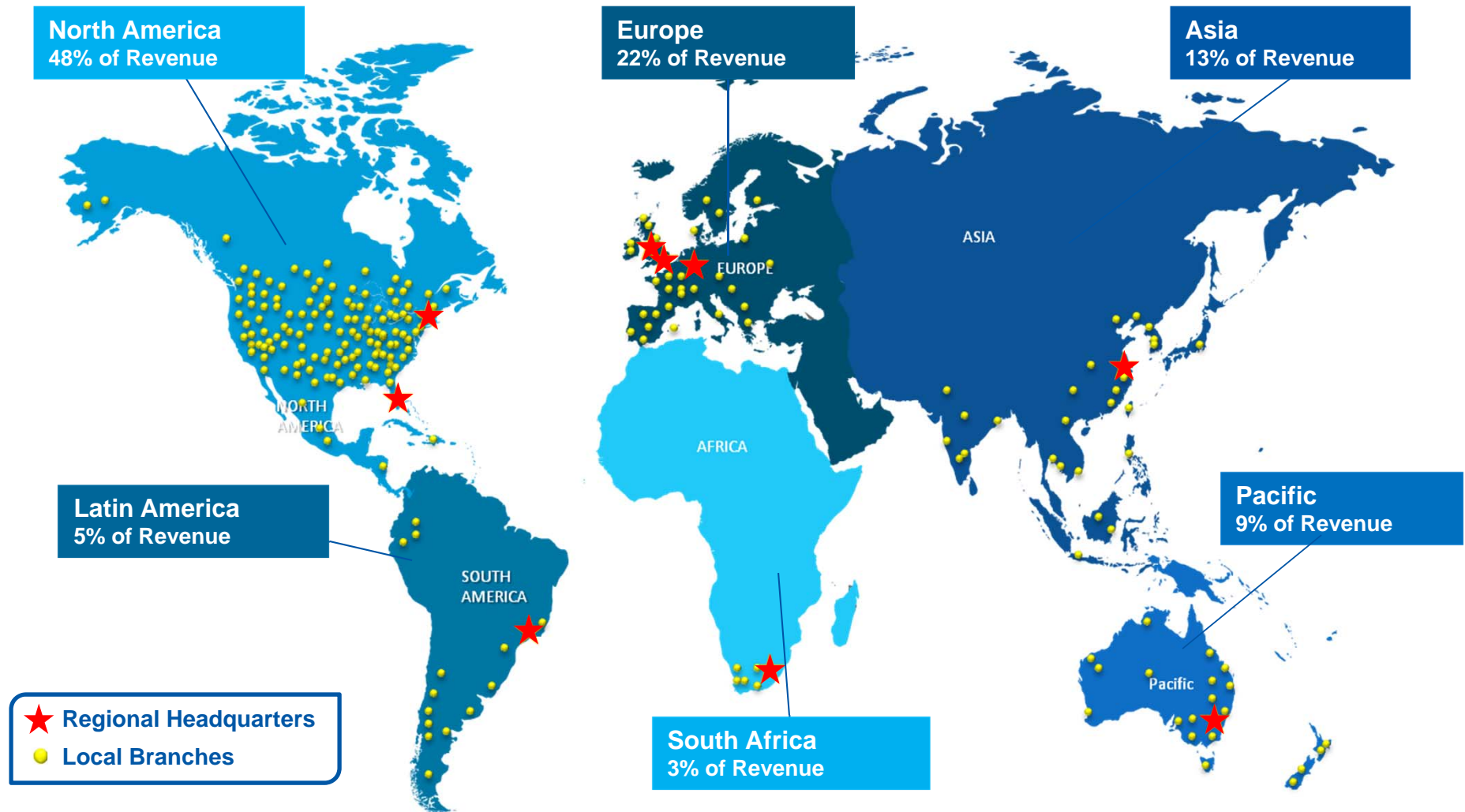
// We Are Positioned To Grow In A Fragmented Market



What Differentiates Us

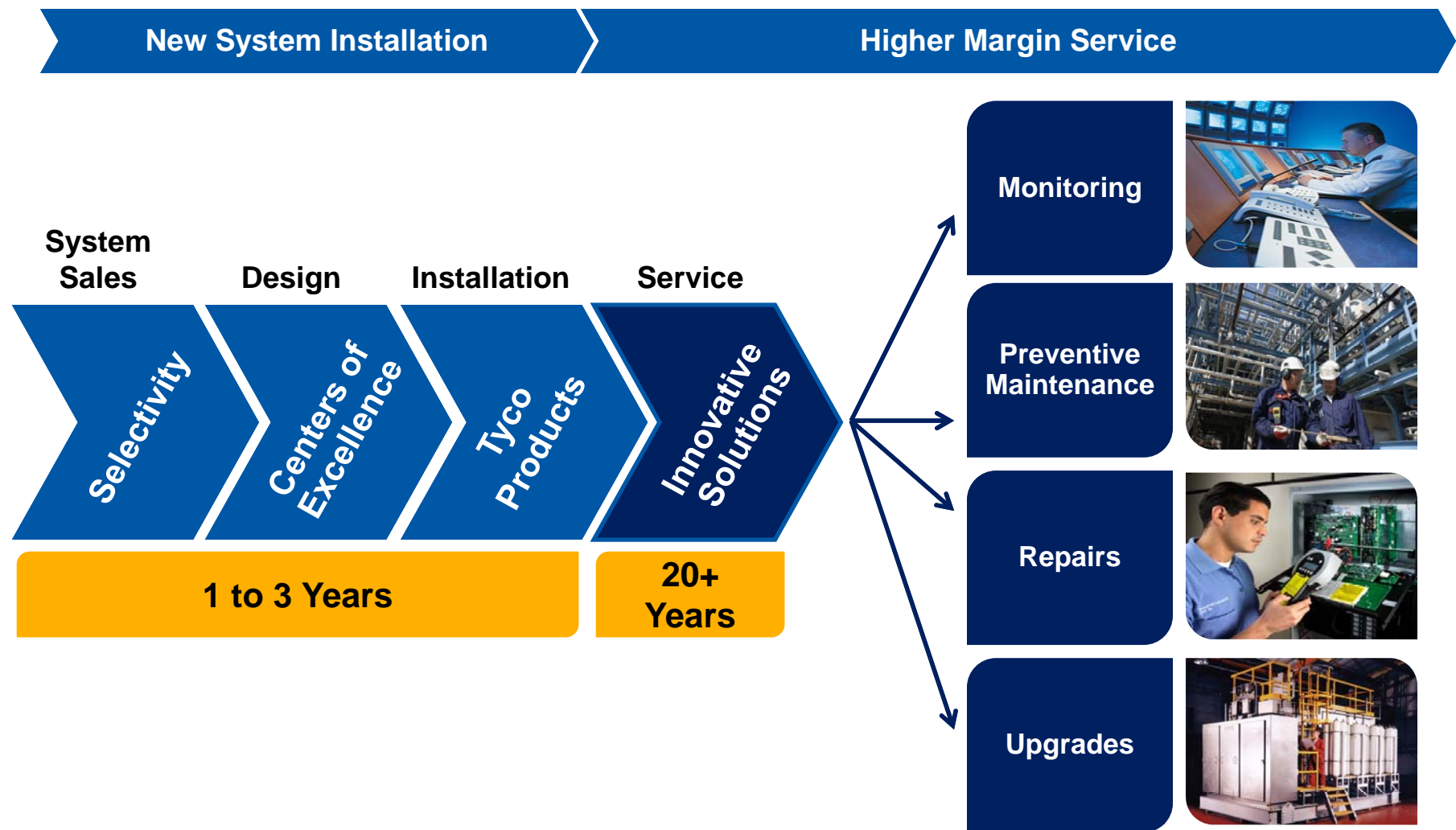
- Brand recognition in the industry with a broad offering of both fire and security products and services
- Direct sales and delivery footprint – 8,000 sales representatives; 30,000 technicians
- Experienced local management with deep understanding of local customer needs
- Lifecycle ownership from manufacturing to design to installation and service
- Diverse customer base with vertical market solutions
- In-depth knowledge and influence of codes and standards

// Global Footprint With Local Management



Global Reach And Significant Scale Of Operations

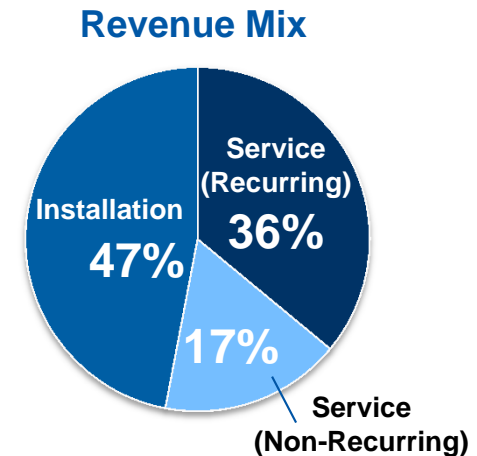
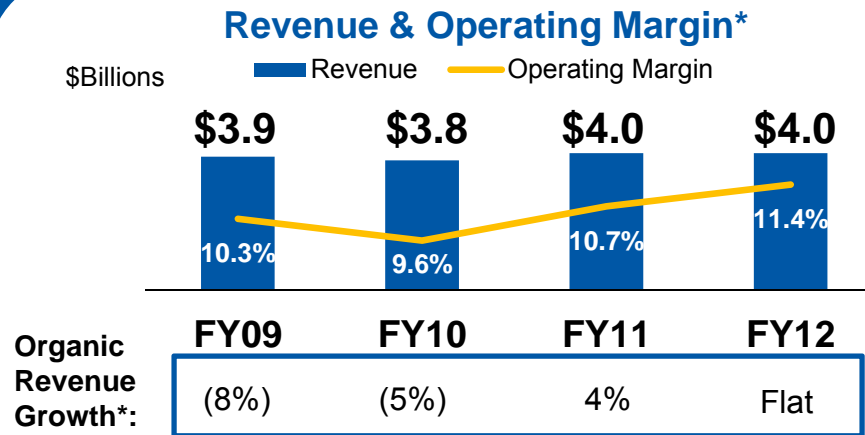
// Installation And Services Life Cycle



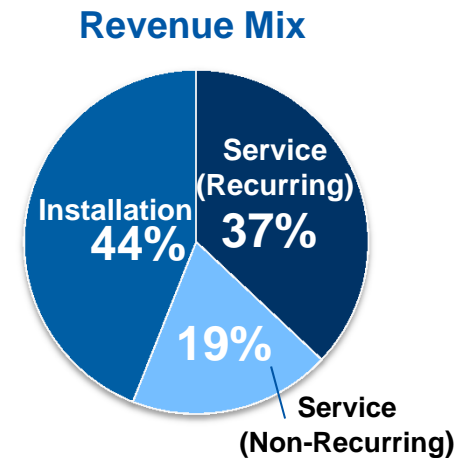
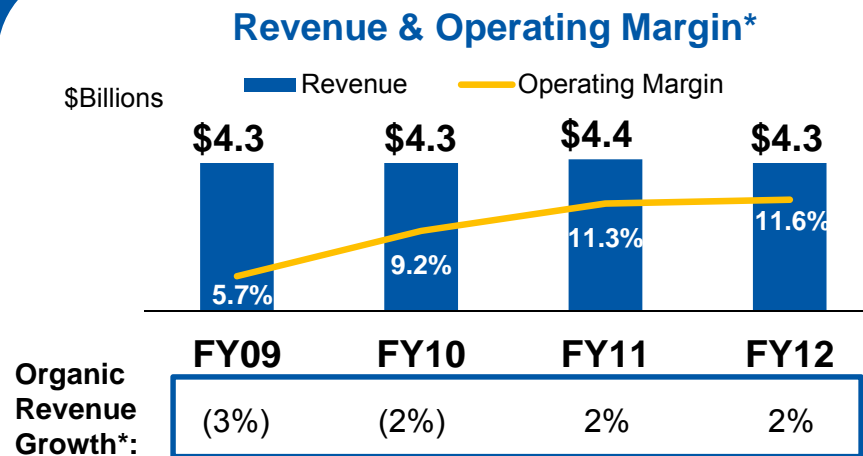
Convert Installations To Long-Term Customer Relationships

// Installation & Services Financial Trends

North America



Rest of World



// Installation & Services – Strategic Priorities



1

Accelerate Service Growth

- Service and product innovation
- Value differentiation



2

Enhance Service Productivity

- Improve customer experience
- Advance field technology



3

Improve Installation Performance

- Project selectivity / risk management
- Early Involvement





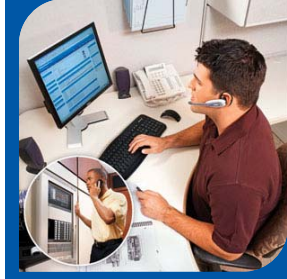



4

Rationalize Costs & Infrastructure

- Local “Branch In A Box”
- National shared services and customer service centers

// ① Accelerate Services Growth – Install To Service

Value Differentiation

					
Preventive Maintenance / Repair	Monitoring	Remote Diagnostics	Cloud-Based Services	Integration, Command & Control Systems	Mission Critical Control Rooms
<ul style="list-style-type: none"> ▪ Drive volume and scale efficiencies ▪ Global best practices 		<ul style="list-style-type: none"> ▪ Service innovation / digitization ▪ Tyco solutions 		<ul style="list-style-type: none"> ▪ Deeper customer relationship ▪ Software as a service 	

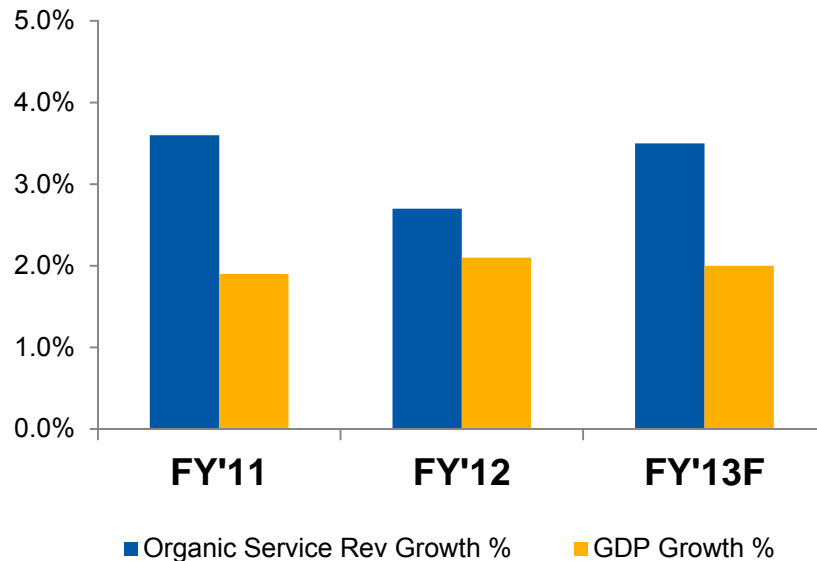
Technology & Innovation



1

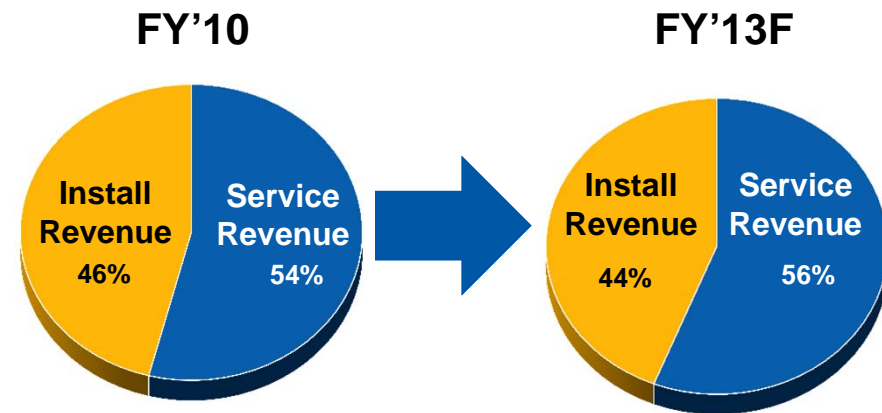
Continued Shift To Service Driven By Service Enhancements, Project Selectivity And Productivity Improvements

Global Growth Trends



GDP weighted by I&S Revenue

Global Service Revenue Increase



**Service Business Is Less Sensitive To The Macro Environment
And Offers A Recurring Revenue Stream**

// ① Enhanced Solution Offerings...

Commercial Offering

Tyco IS “Mobile Security Management”

- Arm/disarm
- Event-based email and text notifications
- Event-based video clips
- Live video look-in
- Panel code and user management



Residential / Small Business Offering

Korea “ADT Calm”

- Arm/disarm
- Event-based email and text notifications
- Event-based video clips
- Live video look-in
- Panel code and user management
- Energy management



Customer Benefits



Innovative
Performance
& Design



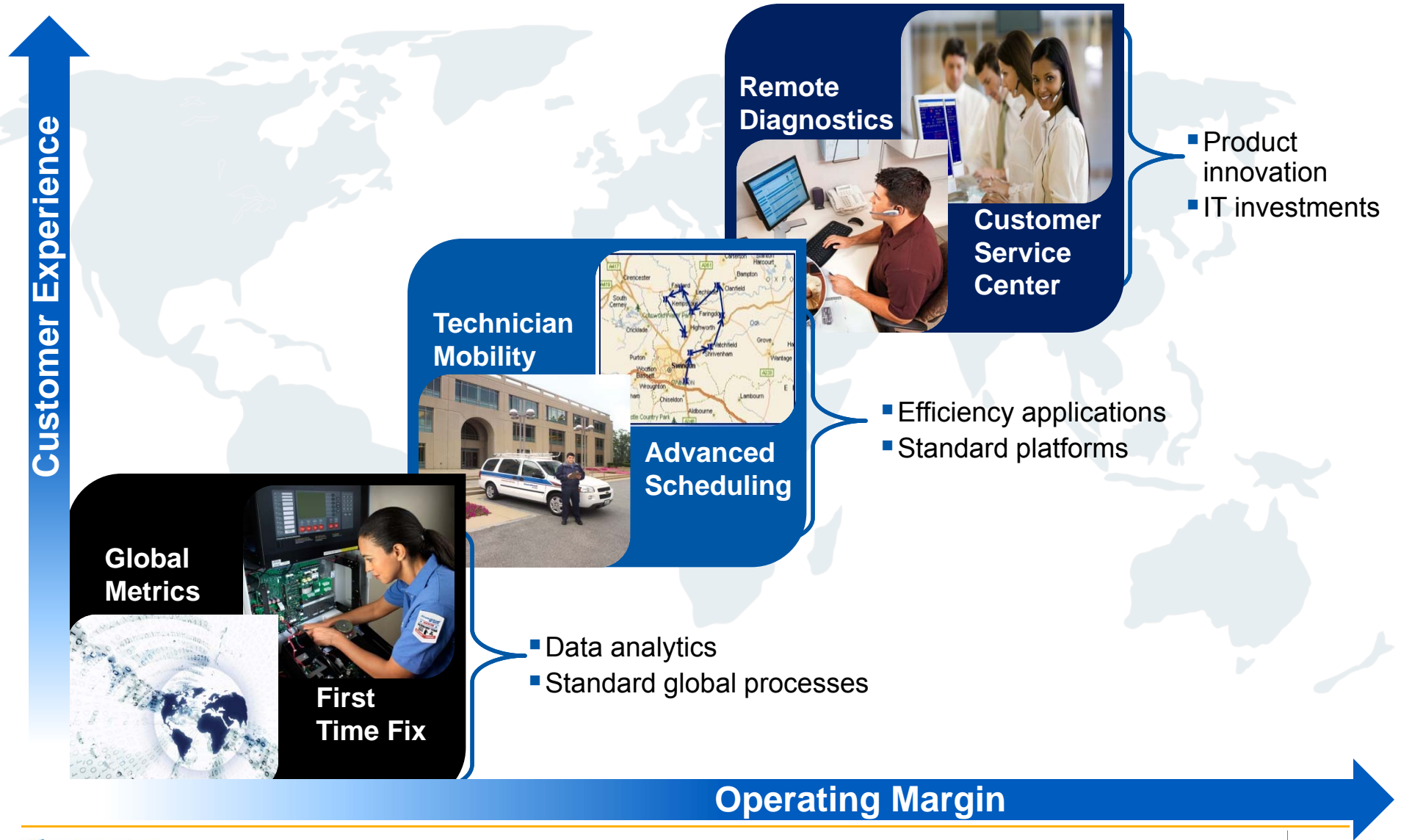
Customized
Value Added
Service



Remote
Access

...With Added Value Features And Services

// 2 Enhance Services Productivity





2

Cost Effective Utilization Of Technology: SimplexGrinnell Mobility Implementation



Increases Productivity While Enhancing The Customer Experience

// 2 Cost Effective Utilization Of Technology: Security U.K. Service Billing Automation



From	Field activity	Print	Sort	Inspect	100% Branch manual processing
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**82% automated decision to
bill, pricing & invoicing**



To	Field activity		18% Central manual processing
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Category	From	To
% of invoices requiring manual processing	100%	18%
Headcount required	52	14
Days to generate invoice (median)	4 days	2 days
% of activity invoiced	40%	43%

// 3 Improve Installation Performance



Planning

Estimate/
Proposal

Bid /
Negotiation

Design

Sourcing

Installation

Sales Process

Project Management

Project Selectivity

- Customer lifecycle opportunities
- Profitability
- Capabilities (based on project, facility, location)

Discipline

- Informed risk-based decision-making
- Senior management review & accountability
- Be prepared to walk away

Leverage Scale

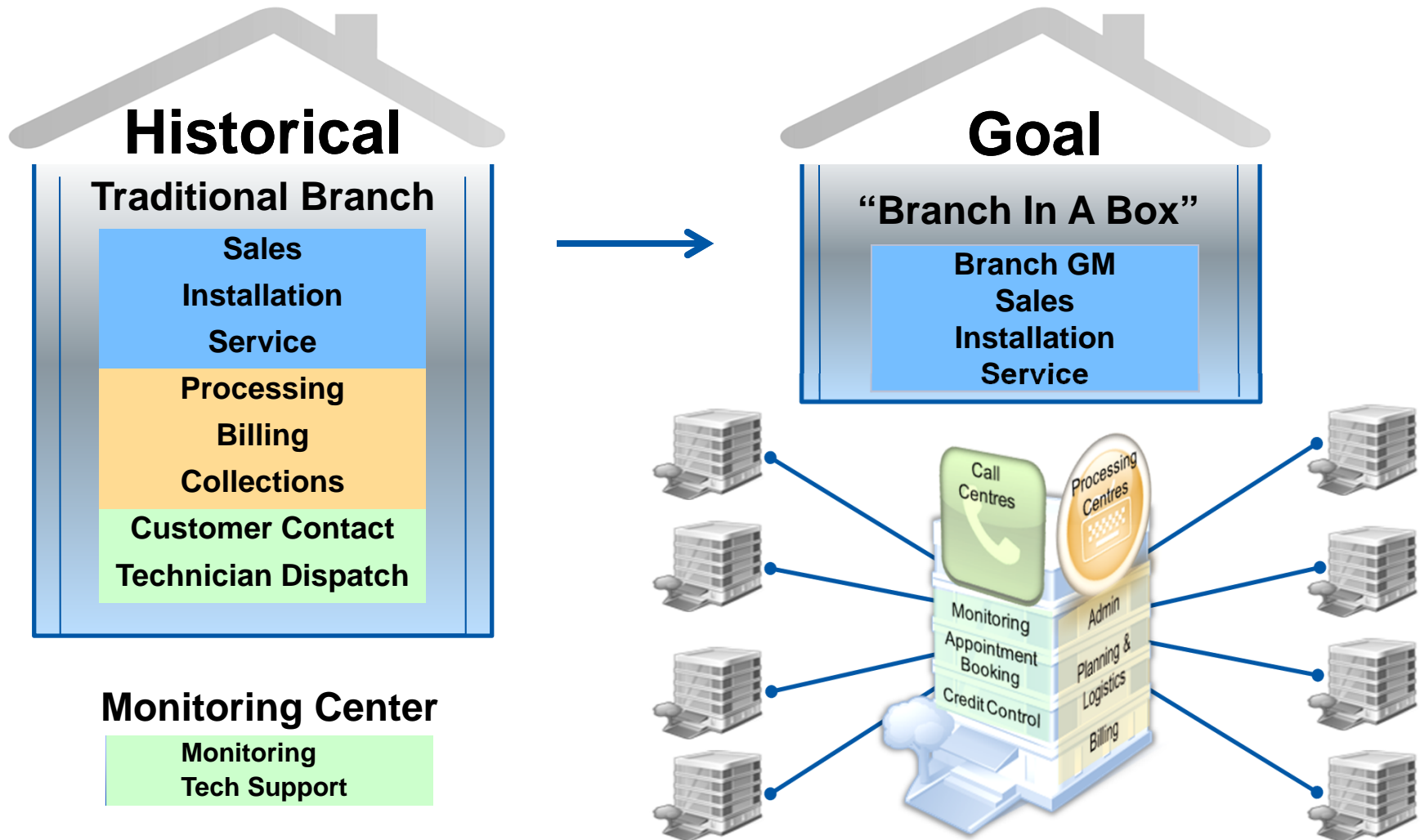
- Centralize design teams (COEs)
- Leveraged procurement
 - Incorporate internal products
 - Enterprise sourcing

Standardized Processes

- Review milestones
- Record and monitor progress
- Proactive project variation management

SimplexGrinnell Margins Improved ~400bps Over Last Three Years

// 4 Rationalize Costs & Infrastructure



Simplify & Standardize, Centralize And Automate

// 4 Integrating Fire & Security With “Branch In A Box” ...

	Prior To Separation	➔	Future State
Square Feet	~13M square feet		Double digit reduction over next 3 years
L&D	Silo logistics and distribution structure		Integrated networks
Warehouses	Branch warehouses		3 rd party providers
Back office	Individual back offices		Centralized services
Design	Distributed design teams		Centers of Excellence

...Creates Significant Synergy Opportunities

// Installation & Services Summary

- Market leader in a highly fragmented market
- Extensive global direct installation and service footprint with deep local expertise
- Continued partnership with customers through the lifecycle – from manufacturing and design to install and service
- Highly attractive and growing service revenue mix across an extensive installed base
- Comprehensive portfolio of services and solutions to meet customer needs and improve customer experience
- Significant opportunity to improve performance and increase margins



Appendix

// Financial Outlook By Segment

	NA Install & Service	ROW Install & Service	Global Products	Segment Total
<u>FY2012</u>				
Revenue	\$4.0B	\$4.3B	\$2.1B	\$10.4B
Op Margin*	11.4%	11.6%	17.5%	12.7%
<u>Growth to FY15F</u>				
Revenue CAGR	+1 to 2%	+5 to 6%	+8 to 9%	+4 to 5%
Op Margin*	+150 to 250bps	+180 to 280bps	+300 to 350bps	15% to 16%
Corporate Expense				~2% of Sales
Key Business Drivers	<ul style="list-style-type: none"> ▪ Strength in SimplexGrinnell ▪ Project selectivity in commercial security ▪ Near term revenue headwinds in FY13 with improving growth outlook ▪ Dis-synergies more than offset by productivity beginning in FY15 	<ul style="list-style-type: none"> ▪ Expansion in Growth markets ▪ Increased services footprint in developed markets 	<ul style="list-style-type: none"> ▪ Innovation and vertical market solutions ▪ Pricing discipline 	<ul style="list-style-type: none"> ▪ Excludes any future acquisitions

// FY2012 - Revenue and Operating Income

(\$ millions)
(Unaudited)

Segments												
	NA Installation & Service		ROW Installation & Service		Global Products		Segment Revenue	Corporate and Other				
Revenue (GAAP)	\$3,962		\$4,341		\$2,100		\$10,403					
	Operating Income											
	NA Installation & Service		Margin	ROW Installation & Service		Margin	Global Products		Margin	Segment Operating Income	Margin	Corporate and Other
Operating Income (GAAP)	\$374		9.4%	\$456		10.5%	\$353		16.8%	\$ 1,183	11.4%	(\$498)
Restructuring, net	25			34			7			66		13
Separation costs included in SG&A	2									2		1
(Gains) / losses on divestitures, net				7						7		7
Acquisition / integration costs	1			4			4			9		
Asset impairment charges	20			2			3			25		
Change in valuation methodology for asbestos												111
Legacy legal items	29									29		17
Former management ERISA reversal												(50)
Separation costs				2			1			3		68
Tax items												
Loss on extinguishment of debt												
Total Before Special Items	\$451		11.4%	\$505		11.6%	\$368		17.5%	\$ 1,324	12.7%	(\$331)

// FY2011 - Revenue and Operating Income

(\$ millions)
(Unaudited)

Segments					
	NA Installation & Service	ROW Installation & Service	Global Products	Segment Revenue	Corporate and Other
Revenue (GAAP)	\$4,022	\$4,434	\$1,754	\$10,210	\$347

Operating Income								
	NA Installation & Service	Margin	ROW Installation & Service	Margin	Global Products	Margin	Segment Operating Income	Corporate and Other
Operating Income (GAAP)	\$425	10.6%	\$405	9.1%	\$295	16.8%	\$ 1,125	11.0% (\$143)
Restructuring, net	7		61		(7)		61	14
Restructuring charges in cost of sales and SG&A			3				3	
(Gains) / losses on divestitures, net			29				29	(253)
Note receivable write-off								5
Acquisition / integration costs			4		1		5	
Legacy legal items								20
Tax items								
Total Before Special Items	\$432	10.7%	\$502	11.3%	\$289	16.5%	\$ 1,223	12.0% (\$357)

// FY2010 - Revenue and Operating Income

(\$ millions)
(Unaudited)

Segments											
	NA Installation & Service		ROW Installation & Service		Global Products		Segment Revenue	Corporate and Other			
Revenue (GAAP)	\$3,784		\$4,302		\$1,526		\$9,612	\$1,408			
	Operating Income										
	NA Installation & Service		Margin	ROW Installation & Service		Margin	Global Products	Margin	Segment Operating Income	Margin	Corporate and Other
Operating Income (GAAP)	\$349		9.2%	\$373		8.7%	\$245	16.1%	\$967	10.1%	(\$352)
Restructuring, net	13			71			7		91		7
Restructuring charges in cost of sales and SG&A				2					2		7
Asset impairment charges							(4)		(4)		
ERISA insurance recovery											(1)
(Gains) / losses on divestitures, net				(49)			5		(44)		5
Separation costs											10
Tax items											
Loss on extinguishment of debt											
Total Before Special Items	\$362		9.6%	\$397		9.2%	\$253	16.6%	\$1,012	10.5%	(\$324)

// FY2009 - Revenue and Operating Income

(\$ millions)
(Unaudited)

Segments					
	NA Systems Installation & Services	ROW Systems Installation & Services	Global Products	Total Segments	Corporate and Other
Net Revenue	\$3,931	\$4,254	\$1,534	\$9,719	\$1,400

	NA Systems Installation & Services	Margin	ROW Systems Installation & Services	Margin	Global Products	Margin	Total Segments	Margin	Corporate and Other
Operating Income (Loss) GAAP	\$363	9.2%	(\$1,070)	N/M	(\$349)	N/M	\$ (1,056)	N/M	(\$1,496)
Restructuring, net	19		100		24		143		24
Restructuring charges in cost of sales and SG&A	1		13		5		19		7
Other additional charges resulting from restructuring actions					10		10		1
(Gains) / losses on divestitures, net			6				6		3
Goodwill impairment			1,139		567		1,706		935
Intangible impairment	22		43				65		
Legacy legal items									115
Asset Impairment charges			10				10		
Operating Income / Margin Before Special Items	\$405	10.3%	\$241	5.7%	\$257	16.8%	\$ 903	9.3%	(\$411)

// Segment Organic Revenue Growth – 2012 & 2011

Twelve Months Ended September 28, 2012												
Base Year Adjustments												
	Net Revenue for the Twelve Months Ended September 30, 2011	(Divestitures) / Other (3)	Adjusted 2011 Base Revenue	Foreign Currency	Acquisitions	Other (2)	Organic Revenue (1)	Net Revenue for the Twelve Months Ended September 28, 2012				
NA Installation & Services	\$ 4,022	\$ - 0.0%	\$ 4,022	\$ (10) -0.2%	\$ 4 0.1%	\$ (42) -1.0%	\$ (12) -0.3%	\$ 3,962 -1.5%				
ROW Installation & Services	4,434	(67) -1.5%	4,367	(178) -4.0%	105 2.4%	(34) -0.8%	81 1.9%	4,341 -2.1%				
Global Products	1,754	13 0.7%	1,767	(38) -2.2%	221 12.6%	(28) -1.6%	178 10.1%	2,100 19.7%				
Total Segment Revenue	\$ 10,210	\$ (54) -0.5%	\$ 10,156	\$ (226) -2.2%	\$ 330 3.2%	\$ (104) -1.0%	\$ 247 2.4%	\$ 10,403 1.9%				

Twelve Months Ended September 30, 2011												
Base Year Adjustments												
	Net Revenue for the Twelve Months Ended September 24, 2010	(Divestitures)	Adjusted 2010 Base Revenue	Foreign Currency	Acquisitions	Other (2)	Organic Revenue (1)	Net Revenue for the Twelve Months Ended September 30, 2011				
NA Installation & Services	\$ 3,784	\$ - 0.0%	\$ 3,784	\$ 28 0.7%	\$ 1 0.0%	\$ 41 1.1%	\$ 168 4.4%	\$ 4,022 6.3%				
ROW Installation & Services	4,302	(192) -4.4%	4,110	240 5.5%	27 0.6%	(42) -1.0%	99 2.4%	4,434 3.1%				
Global Products	1,526	(5) -0.3%	1,521	39 2.6%	7 0.5%	27 1.8%	160 10.5%	1,754 14.9%				
Total Segment Revenue	\$ 9,612	\$ (197) -2.0%	\$ 9,415	\$ 307 3.2%	\$ 35 0.4%	\$ 26 0.3%	\$ 427 4.5%	\$ 10,210 6.2%				

(1) Organic revenue growth percentage based on adjusted prior year base revenue.

(2) Amounts represent the impact of the 53rd week of revenue for each segment during fiscal 2011 and the deconsolidation of a joint venture in 2011 in the ROW I&S Segment.

(3) Amounts include the transfer of certain business from ROW Installation and Services to Global Products.

// Segment Organic Revenue Growth - 2010 & 2009

Twelve Months Ended September 24, 2010													
	Base Year Adjustments												
	Net Revenue for the Twelve Months Ended September 25, 2009	(Divestitures)	Adjusted 2009 Base Revenue		Foreign Currency	Acquisitions	Other		Organic Revenue (1)		Net Revenue for the Twelve Months Ended September 24, 2010		
NA Installation & Services	\$ 3,931	\$ - 0.0%	\$ 3,931		\$ 53 1.3%	\$ - 0.0%	\$ - 0.0%		\$ (200) -5.1%		\$ 3,784 -3.7%		
ROW Installation & Services	4,254	(126) -3.0%	4,128		261 6.1%	- 0.0%	- 0.0%		(87) -2.1%		4,302 1.1%		
Global Products	1,534	(32) -2.1%	1,502		33 2.1%	- 0.0%	- 0.0%		(9) -0.6%		1,526 -0.5%		
Total Segment Revenue	\$ 9,719	\$ (158) -1.6%	\$ 9,561		\$ 347 3.6%	\$ - 0.0%	\$ - 0.0%		\$ (296) -3.1%		\$ 9,612 -1.1%		

Twelve Months Ended September 24, 2009										
	Base Year Adjustments									
	Net Revenue for the Twelve Months Ended September 25, 2008	(Divestitures)	Adjusted 2008 Base Revenue	Foreign Currency	Acquisitions	Other	Organic Revenue (1)		Net Revenue for the Twelve Months Ended September 24, 2009	
NA Installation & Services	\$ 4,152	\$ -	\$ 4,152	\$ (69)	\$ 170	\$ -	\$ (322)	-7.7%	\$ 3,931	
ROW Installation & Services	5,236	(20)	5,216	(803)	-	-	(159)	-3.0%	4,254	
Global Products	1,900	(9)	1,891	(119)	-	12	(250)	-13.2%	1,534	
Total Segment Revenue	\$ 11,288	\$ (29)	\$ 11,259	\$ (991)	\$ 170	\$ 12	\$ (731)	-6.5%	\$ 9,719	

(1) Organic revenue growth percentage based on adjusted prior year base revenue.

// Service Organic Revenue Growth – 2012 & 2011

	Twelve Months Ended September 28, 2012									
	Base Year Adjustments									
	Net Revenue for the Twelve Months Ended - September 30, 2011	(Divestitures)	Adjusted Base Revenue	Foreign Currency	Acquisitions	Other (2)	Organic Revenue (1)			Net Revenue for the Twelve Months Ended - September 28, 2012
Service - Fiscal Year 2012	\$ 4,599	\$ (24)	\$ 4,575	\$ (115)	\$ 39	\$ (27)	\$ 126	2.7%		\$ 4,598

	Twelve Months Ended September 30, 2011									
	Base Year Adjustments									
	Net Revenue for the Twelve Months Ended - September 24, 2010	(Divestitures)	Adjusted Base Revenue	Foreign Currency	Acquisitions	Other (2)	Organic Revenue (1)			Net Revenue for the Twelve Months Ended - September 30, 2011
Service - Fiscal Year 2011	\$ 4,376	\$ (84)	\$ 4,292	\$ 163	\$ 23	\$ (32)	\$ 153	3.6%		\$ 4,599

(1) Organic revenue growth percentage based on adjusted prior year base revenue.

(2) Amounts represent the impact of the 53rd week of revenue for each segment during fiscal 2011 and the deconsolidation of a joint venture in 2011 in the ROW I&S Segment.

// Non-GAAP Measures

Organic revenue, free cash flow (outflow) (FCF), and income from continuing operations, earnings per share (EPS) from continuing operations, operating income and segment operating income, and normalized EPS, in each case “before special items,” are non-GAAP measures and should not be considered replacements for GAAP results.

Organic revenue is a useful measure used by the company to measure the underlying results and trends in the business. The difference between reported net revenue (the most comparable GAAP measure) and organic revenue (the non-GAAP measure) consists of the impact from foreign currency, acquisitions and divestitures, and other changes that either do not reflect the underlying results and trends of the Company’s businesses or are not completely under management’s control. There are limitations associated with organic revenue, such as the fact that, as presented herein, the metric may not be comparable to similarly titled measures reported by other companies. These limitations are best addressed by using organic revenue in combination with the GAAP numbers. Organic revenue may be used as a component in the company’s incentive compensation plans.

FCF is a useful measure of the company’s cash that permits management and investors to gain insight into the number that management employs to measure cash that is free from any significant existing obligation and is available to service debt and make investments. The difference between Cash Flows from Operating Activities (the most comparable GAAP measure) and FCF (the non-GAAP measure) consists mainly of significant cash flows that the company believes are useful to identify. It, or a measure that is based on it, may be used as a component in the company’s incentive compensation plans. The difference reflects the impact from:

- *net capital expenditures,*
- *dealer generated accounts and bulk accounts purchased,*
- *cash paid for purchase accounting and holdback liabilities, and*
- *voluntary pension contributions.*

Capital expenditures and dealer generated and bulk accounts purchased are subtracted because they represent long-term investments that are required for normal business activities. Cash paid for purchase accounting and holdback liabilities is subtracted because these cash outflows are not available for general corporate uses. Voluntary pension contributions are added because this activity is driven by economic financing decisions rather than operating activity. In addition, from time to time the company may present adjusted free cash flow, which is free cash flow, adjusted to exclude the cash impact of the special items highlighted below. This number provides information to investors regarding the cash impact of certain items management believes are useful to identify, as described below.

// Non-GAAP Measures Continued

The limitation associated with using these cash flow metrics is that they adjust for cash items that are ultimately within management's and the Board of Directors' discretion to direct and therefore may imply that there is less or more cash that is available for the company's programs than the most comparable GAAP measure. Furthermore, these non-GAAP metrics may not be comparable to similarly titled measures reported by other companies. These limitations are best addressed by using FCF in combination with the GAAP cash flow numbers.

The company has presented its income and EPS from continuing operations, operating income and segment operating income before special items. Special items include charges and gains related to divestitures, acquisitions, restructurings, impairments, certain changes to accounting methodologies, legacy legal and tax charges and other income or charges that may mask the underlying operating results and/or business trends of the company or business segment, as applicable. The company utilizes these measures to assess overall operating performance and segment level core operating performance, as well as to provide insight to management in evaluating overall and segment operating plan execution and underlying market conditions. The Company also presents its effective tax rate as adjusted for special items for consistency, and from time to time presents corporate expense excluding special items. One or more of these measures may be used as components in the company's incentive compensation plans. These measures are useful for investors because they may permit more meaningful comparisons of the company's underlying operating results and business trends between periods. The difference between income and EPS from continuing operations before special items and income and EPS from continuing operations (the most comparable GAAP measures) consists of the impact of the special items noted above on the applicable GAAP measure. The limitation of these measures is that they exclude the impact (which may be material) of items that increase or decrease the company's reported GAAP metrics, and these non-GAAP metrics may not be comparable to similarly titled measures reported by other companies. These limitations are best addressed by using the non-GAAP measures in combination with the most comparable GAAP measures in order to better understand the amounts, character and impact of any increase or decrease on reported results.

The company provides general corporate services to its segments and those costs are reported in the "Corporate and Other" segment. This segment's operating income (loss) is presented as "Corporate Expense." Segment Operating Income represents Tyco's operating income excluding the Corporate and Other segment, and reflects the results of Tyco's three operating segments. Segment Operating Income before special items reflects GAAP operating income adjusted for the special items noted in the paragraph above.

In order to provide a more meaningful comparison of fiscal 2013 results to fiscal 2012 results, normalized EPS before special items is presented. Normalized EPS adjusts fiscal 2012 GAAP results by replacing the GAAP interest and corporate expenses reported for fiscal 2012 (on a pre-separation basis) with the interest and corporate expenses expected to be incurred in fiscal 2013 (on a post-separation basis). Normalized EPS before special items further adjusts normalized EPS for the special items described above.